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# FINANCIAL TIMES

No. 26,861

Tuesday January 6 1976

\*\*\*10p

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### 10 MACHINE-GUNNED

## Massacre at the roadside

Ten men, all Protestants, were massacred by machine-guns on a remote roadside in South Armagh last night. One of Ulster's worst sectarian assassinations is believed to have been the Provost's retaliation for the killing of five Catholics the previous day.

The victims were in a mini-bus travelling to a Bessbrook area from their workplace at Glencanne textile factory. All the occupants were ordered out and separated into Catholic and Protestant groups. The Protestants were then sprayed with bullets. One man survived with serious wounds. The attack took place in darkness.

Troops and police drafted into South Armagh after Sunday's shootings converged on

the ambush scene to launch a hunt for the killers. There were thought to be more than six of them, all heavily armed. The terrorists had planned well. The ambush spot was deep in IRA territory where police and troops can never move with ease. The scene was near where two Catholic brothers were killed by Protestant extremists on Sunday.

Mr. Rees, Ulster Secretary, who had earlier consulted his security advisers about the South Armagh crisis, was being kept in touch with the situation as details came in.

At a meeting with him earlier yesterday, Ulster's loyalist leadership stressed its determination to stand by its formal rejection of power sharing. Back Page, Editorial Comment Page 12.

### NEWS SUMMARY

#### GENERAL

## MPLA in Dollar success claim

An army communiqué on Luanda Radio yesterday claimed that the Soviet-backed MPLA had captured Camero, HQ of the rival FNLA and Negage, an important northern Angola airport through which the FNLA gets supplies. In a speech at Worcester, Mr. Peter Walker, MP, accused Russia of steadily "colonising" southern Africa through its Angolan intervention.

In Washington, President Ford called for a ceasefire and warned that the U.S. might take limited measures to block unacceptable Soviet activities elsewhere. Pages 7 and 8

#### Torture denial

Chile's ambassador in London yesterday called on the Foreign Office to deny officially that Dr. Sheila Cassidy had been tortured. But later the FO said the answer to Britain's request for an inquiry was not satisfactory and it would go ahead and submit evidence to the UN Human Rights Commission.

#### Knock for Enoch

The Home Office last night dismissed Mr. Enoch Powell's latest conclusions about immigration figures as "meaningless," saying he was using a statistic which bore no relation to the number of "new Commonwealth" immigrants who actually settled here. Page 8

#### Police jailed

Two British police superintendents were convicted yesterday in Hong Kong of corruption involving more than £100,000 and sentenced to five and three years' imprisonment respectively.

#### People and places

Two armed Filipino blackguards surrendered to Manila airport authorities after a 10-hour drama in which they threatened to kill 200 passengers aboard a Japan Air Lines jet.

Farmer Bill, European and Commonwealth heavyweight champion Joe Bugner announced his retirement from boxing. "My love for the game has gone," he said.

At least 21 people died and about 30 were injured when a bus plunged off a mountain pass near Durban.

The QE2 docked at Norfolk, Virginia, for repairs to her holes how after hitting a coral outcrop in the Bahamas. It is hoped it will be back on schedule by Thursday.

Four Greek national daily newspapers face charges of violating Greece's press law by publishing reports on the assassination of CIA agent Richard Welch.

Thousands of West Germans fled their homes yesterday as huge waves whipped up by the weekend storm continued to pound through breached north coast dykes.

### GRIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

Commodity	Price
Funding 5 1/2pc 1982-84	£74 1/2
Treasury 5pc 1988-89	£54 1/2
Antarctic Bros.	55
BTB	50
British Sugar	335
Chrysler	950
Coated Metals	85
Comm. Bank Aust.	280
Goldberg (A)	38
Goldberg (B)	18
Home (Charm)	88
Johnson Matthey	333
London Bridge Secs.	13
Morgan Grampian	51
Munklow (A and J)	160
Sun Alliance	428
Pearson (S)	130
Philips Lamp	315
Rush and Tompkins	43
Savoy "A"	24

Unitrac	95
Woodside-Sumac	133
Botswana RST	50
Pancontinental	520
Poseidon	190
Whit Creek	190
"Bats"	346
Commercial Union	138
EMI	238
General Accident	157
Guardian Royal Exch.	197
Lloyds Bank	235
Lombard	126
Mothercare	172
Reardon Smith 'A'	97
Steel Bros.	217
Union Assurance	213
Buffelstein	513
Coma. Gold Fields	214
Libanon	43
London Tin	165

### Industry Department survey suggests:

## Investment 'will fall again this year but rise in 1977'

BY SAMUEL BRITTON

THE NEW Department of Industry survey suggests a further fall in manufacturing investment this year, followed by a sharp upturn. Manufacturing investment is estimated to have fallen by about 13 per cent. in 1975, slightly more than previously expected.

The reported intentions of industrialists suggest a further fall of 5-8 per cent. This year followed by a large increase in 1977.

The returns suggest that this might be as high as 10-15 per cent., but the Department's statisticians regard this estimate as very tentative and do not treat it as an official forecast. The survey is based on returns received from companies in November and the first half of December. They were thus not affected by the minor stimuli announced by Mr. Denis Healey, the Chancellor of the Exchequer, on December 17, which included hire-purchase relaxations.

These inquiries have in the past provided a fairly good idea of general direction, but have sometimes underestimated the severity of investment downturns.

In 1973, the corresponding year of the last cycle, the fall in manufacturing investment amounted to nearly 13 per cent., compared with an estimate of 3 per cent. in January.

The turning point this time is expected to be in the second or

INDUSTRY'S CAPITAL EXPENDITURE 1970 prices	1970	1971	1972	1973	1974	1975	1976
Manufacturing and service	2,130	1,991	1,738	1,554	2,087	1,820	1,700
Distribution	1,726	1,881	1,956	2,114	1,959	1,730	1,670
Excluding shipping	1,700	1,670	1,670	1,670	1,670	1,670	1,670

† Estimated

He looked forward to such a very much larger scale, until ultimately the majority of British manufacturing industries is being continuously prodded and pushed and cajoled along, not just by the Government but by the unions and by the CBI.

Because of the time lag involved, these actions are unlikely to have a dramatic effect before 1977, by which time their effects will be difficult to disentangle from the general cyclical upturn.

The immediate prospects, for the distributive and service industries are very similar to manufacturing. A fall of 12 per cent. is estimated in 1975 followed by a further decline of 2-5 per cent. in 1976.

But in contrast to manufacturing investment, capital spending in the distributive trades is not expected to show more than a very small upturn in 1977. On present estimates, the recession in manufacturing investment does not look much greater.

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Editorial comment Page 13

## Concorde ban would break spirit of pacts—Kaufman

BY DAVID BELL

MORE THAN 70 witnesses—supporters and opponents of Concorde—gathered today in Washington on the first day of the hearing which will finally determine whether the aircraft is allowed to land in the U.S. and take advantage of the important transatlantic route.

Mr. William Coleman, the Secretary for Transportation, who has promised a decision on the aircraft within a month, listened to three and a half hours of testimony this morning from representatives of both the British and French Governments as well as from two Senators, five Congressmen and U.S. and British environmental groups opposed to the aircraft.

He interrupted several witnesses to ask detailed questions and was at pains to stress that the hearings concerned solely the six Concorde landings a day in the U.S. requested by British Airways and Air France. An application for additional landings, should this request be approved, would require fresh hearings, he said.

Several anti-Concorde witnesses were closely questioned about existing U.S. supersonic noise regulations. More than one conceded that Concorde meets the 1962 U.S. noise standards—under which some 2,000 Boeing 707s and DC-8s are still operating in the U.S. Since then, Mr. Coleman pointed out, no noise

standards have been laid down for supersonic aircraft even though later subsonic aircraft have had to meet stricter standards. "Are you asking me to ban Concorde for infringing against noise rules that do not exist for supersonic airplanes?" he asked a Virginia Congressman.

The Anglo-French team was led by Mr. Gerald Kaufman, Minister of State with responsibility for aerospace at the Department of Trade who said that to ban Concorde "would violate the spirit of existing international agreements, that six landings a day would have very little impact on the U.S. environment and that there are no international standards the aircraft does not meet."

But Mr. Bert Rein, of the Aviation Consumer Action Project, a coalition of anti-Concorde groups, said: "Concorde's manufacturers have chosen to believe that whatever they could offer in terms of speed would outweigh the other problems undoubtedly associated with the plane. They must stand and fall on that gamble." There was no question that Concorde should have to meet 1976 noise rules, not those of 15 years ago, and that the aircraft makers had had several years to take account of U.S. noise regulations but had failed to do so.

British and French technical

WASHINGTON Jan. 5.

experts gave detailed evidence on the safety of the aircraft, its range and its effect on the ozone layer. Mr. Michael Wildes, project director of Concorde at BAC, said that its incremental effect on existing noise patterns around Kennedy and Dulles airports would be scarcely significant.

But Senator James Buckley (Ind-NY) and several New York Congressmen disagreed strongly, contending that the extra noise would be unacceptable. The Right Rev. Hugh Montefiore, Bishop of Kingston-on-Thames, was applauded after a five-minute denunciation of the aircraft. He said that British noise measurements were unreliable and that the British Government had consistently misled people about the aircraft. He called on Mr. Coleman to do Britain a service by banning the aircraft.

"Concorde is not like hell because it does not go on for ever but it is very definitely a secular form of purgatory," he ruled out retaliation if the aircraft were banned, but Senator Barry Goldwater (Rep.-Arizona) who testified in favour, said that Britain and France would be right to regard a ban on Concorde as "clear evidence of unfair U.S. discrimination against a foreign manufacturer." The aircraft's effect on the environment would be scarcely equivalent to "a needle scratch on a billiard ball."

## BSC prepared for concessions

BY LORELEIS OLSLAGER, LABOUR STAFF

IN AN attempt to avoid all-out confrontation, the Board of the British Steel Corporation yesterday decided to make some concessions to the trade unions over the controversial plan for saving £200m. a year in labour costs. But large-scale redundancies and loss of earnings are still proposed.

No details of the Board's decision were available, but it is believed that when they next meet the unions on Thursday, BSC negotiators will indicate the corporation's readiness to continue the guaranteed working week agreement, which it had been planning to gradually suspend from next Sunday.

In addition, the Corporation is believed ready to give some assurances to the unions that

old, high-cost plants closed under the economy programme will be reopened later if necessary and that it is not proposing to bypass Government decisions giving a longer lease of life to a number of old plants than the management would have liked.

In return, it is believed, the Board decided that BSC must get a firm commitment from the unions that the labour force will be allowed to be run down through natural wastage and that the vast majority of those who leave or retire will not be replaced. Last year, some 25,000 people are said to have left BSC for one reason or another, but between May and October the total labour force diminished by only about 8,000.

BSC is also said to be insisting that highly-paid week-end work must be abolished wherever possible.

#### Protest

It is said that it is likely to cause continued trouble with the unions, because it can involve a loss of earnings of up to 33 per cent. for their members. Already, some 4,500 steel workers staged sit-ins or strikes on Sunday to protest the elimination of week-end working.

At the giant Port Talbot plant in Wales some 650 workers in the cold mill decided yesterday to postpone their strike to protest the abolition of week-end

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## Rights issue queue builds up

BY MARGARET REID

COMPANIES wishing to obtain new capital through rights issues have again formed a lengthy queue, and it is widely expected in the City that if the share market retains its present firmness, some £500m. could be raised in this way before the Budget.

This would represent a considerably larger volume of activity than in the latter months last year. Altogether in 1975 companies obtained a record £1.2bn. by rights issues of equities, excluding convertibles, but the bulk of this total, nearly £1bn., fell in the first nine months, after which the pace slowed down.

Now the signs are that Boards and their advisers and brokers are aiming at a substantial further programme of cash raising. The queue of would-be issuers, which is marshalled by Mr. Thomas Gore Brown, the Government broker, who allocates provisional dates, now stretches for some three months ahead. Experience appears to be that dates can already be quite difficult to "book" as far ahead as mid-March.

While it is difficult to estimate closely likely total issues, indications suggest that the rate could be some £120m. a month, with one large offer of around £25m. or more a week, provided market conditions are propitious.

The background to the expected new spurt in issue activity is partly the recent and present buoyant state of the stock market—the FT 30-share index is now at around a two-year peak—and partly the revived appetite of companies for funds.

#### Reinforce

Industrial and commercial concerns seem likely to figure largely in the coming cash-raising procession. Of the financial sector, however, the Government's "cash for shares" programme is expected to raise more than £200m. to reinforce its resources.

There is now much speculation in the City as to whether the Big Four banks, among which only the Midland Bank launched a rights issue of £52m. in 1975, will seek to tap the market for cash this year.

If they should do so, the amounts of any calls would be likely to be large, given the scale of their operations. Whether such issues come forward is unlikely, in any event, to be determined until after the results and annual reports of the big banks are published in the weeks up to mid-February.

## Thorn TV closure costs 1,300 jobs

BY LORNE BARLING

ONE OF THE country's two remaining colour television tube factories, owned by Thorn Electrical Industries and the Radio Corporation of America and situated in the high unemployment area of Skelmersdale, Lancashire, is to close with the loss of 1,370 jobs.

The decision follows the failure of last-minute talks between Thorn, the Government and the other tube producer, the Philips-owned Mullard, aimed at "restructuring" the industry, possibly with the help of the National Enterprise Board.

With unemployment in the area at 9.7 per cent., almost double the national average, the closure, due to take place over the next two to three weeks, has caused anger among trade unions which claim that the Government was warned months ago of the difficulties the industry faced.

These have stemmed from high imports of Japanese tubes and the 25 per cent. VAT on colour television sets. Thorn said yesterday that it lost more than £4.5m. on colour tube production in the last financial year and losses for this year would be higher.

"Detailed discussions regarding the deteriorating position and poor outlook have been held with the appropriate Government departments for more than 12 months. During this period, the Department of Trade investigated the industry's claim that imports from Japan were being dumped in the U.K. but no evidence was found that would justify the imposition of anti-dumping duties," the company said.

It added that import controls were not considered a practical solution to the basic problem, which would have purchase relaxation stimulate demand to such an extent as to change the present position or prospects.

The production of replacement tubes at Sunderland would continue, and arrangements would be made to meet commitments to supply replacement tubes under warranty.

An official of the General Municipal Workers' Union, which represents the majority of the workforce, said it had been hoped that the situation would improve over the next couple of months. Short-time working was being negotiated with the management at the time of the announcement.

There was no fore-warning of what was to come. Events have overtaken us," he said. A mass meeting of workers is planned at the factory to-day.

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## Crossover at Warrington

هكذا من التحول







# A Spaniard in Paris

by DENYS SUTTON, Editor of Apollo

"Things Spanish" are in the air at present; now that an exhibition of Spanish art of the Golden Age is to open at the Royal Academy at the end of the week. This should do much to turn our thoughts to the role that Spanish art has played over the centuries and its impact in Europe and the U.S. Love of Spain and Spanish art is a striking feature of the ornate and decorative style of the country and of the country's art. It is a feature that has been noted by writers on the subject, from the 17th-century Spanish master painter, Diego Velázquez, to the 19th-century English painter, J.M.W. Turner. It is a feature that has been noted by writers on the subject, from the 17th-century Spanish master painter, Diego Velázquez, to the 19th-century English painter, J.M.W. Turner. It is a feature that has been noted by writers on the subject, from the 17th-century Spanish master painter, Diego Velázquez, to the 19th-century English painter, J.M.W. Turner.

Like other painters of the immediate post-war generation—Picasso, Derrain and Severini, for example—Gris was deeply attracted by the Commedia dell'Arte to which renewed significance had been given by Diaghilev's ballets *Pavane* and *Pulcinella*. His paintings of Harlequins are among the most beautiful he ever did and are touched with a sweet melancholy. Mr. Gris does not examine the subject matter of his art, though it is relevant for an understanding of his contribution, nor does he discuss the nostalgia for the classical world that tinged his later Pompeian paintings. It is not difficult to imagine Gris helping to decorate a Roman villa.



Juan Gris: self-portrait

new York theatre

## A happy quartet of revivals

by GEORGE OPPENHEIMER

There have already been five or more revivals in the last half of this season. Now we have four more—Sweet Bird of Youth and "The Glass Menagerie" by Tennessee Williams (two of his plays, "Summer" and "Smoke," were staged earlier in the season), the Royal Family by George Kaufman and Moss Hart, and the Jerome Kern-Burton musical, "Very Good Eddie," one of this quartet is well known and deserves to be done, and it is better to have a good revival than a bad one.

There are moments in the play when the wife of one and the husband of another miss their chance to do something new. It is a fine play that treats of the most skilful and endearing of the old-fashioned theatrical devices. Last and far from least is the musical, "Very Good Eddie." Originally, in 1915, it played at the tiny Princess Theatre, a small playhouse that specialised in intimate musicals with music by the one and only Jerome Kern.

The book by Gus Bolton is based on a farce by Philip Bartholomae and deals with two honeymoon couples and their plight when the wife of one and the husband of another miss their chance to do something new. It is a fine play that treats of the most skilful and endearing of the old-fashioned theatrical devices. Last and far from least is the musical, "Very Good Eddie." Originally, in 1915, it played at the tiny Princess Theatre, a small playhouse that specialised in intimate musicals with music by the one and only Jerome Kern.



Margot Fonteyn and Rudolf Nureyev in "Romeo and Juliet" at Covent Garden. Clement Crisp will review the performance to-morrow

## Fringe theatre in 1975

by MICHAEL COVENEY

Last week-end, Pip Simmons's acted account of sectarian, working class confrontation in a Scottish tenement—Andrew Keir and Christopher Connor were a father and son memorably at loggerheads; and Bernard Pomerance's adaptation of Brecht's *A Man's A Man*, directed by Roland Rees with Stefan Kalipha as a dreamy, shockable Galy Gay.

In contrast to the contemporary "world" of publishing and journalism, there has been some effort on the fringe to fashion something jagged and distinctive from the subcultural morass piling up around us. The play of the year in this respect (and, indeed, in many others) was Trevor Griffiths' *Comedians*; but the Bush contributed two plays by Stephen Posh, *Hamlet* and *Tom and Jerry*, that used the concrete jungle, with its desolate hippy bars and stereophonic wimpling, as a setting for tales of love and destruction.

humour, political argument and rock music. But the Half Moon's biggest success of the year came with *George Davis Is Innocent OK*, a Living Newspaper-style documentary of the traditional East End aversion to police activity based on the current cause célèbre of the minicab driver from Bow sentenced to 20 years' imprisonment (recently commuted to 17) for alleged armed robbery in Ilford. Nobody in the show claims that Davis is as pure as the driven snow, but the unsatisfactory nature of his conviction on police evidence and identification parade processes has fired local passions that are brilliantly focused by the production. Beyond the reach of conventional criticism, one's defences were totally destroyed when Mary Sheen read some of the letters Davis has written from prison: "I wouldn't wish 20 years even on a guilty man."

The Theatre Upstairs (above the Royal Court) whose form had been indifferent for its last two years, closed. This is a blow to the cause of new writing, for one wonders from where the new directorate are going to find new blood in the wake of Hampstead, Round and Hare. There are hopes, though, that the Arts Council might be able to up their grant next year so that this invaluable space can be re-opened.

The Soba Poly mounted an excellent lunchtime season with short plays by Howard Brenton, Barrie Keefe, Eric Sutton and Robert Walker, and the National Theatre took the ICA for a summer season of workshop productions. The most impressive was Barry Collins' *Judgement*, with Colin Blakely giving a virtuoso, 24-hour solo performance of a Russian incarcerated in Poland during the German invasion. The character gave evidence of cannibalism and a fight for sanity with the audience as judging inquirers. In another one-man show, *The Man Himself* by Alan Drury, Michael Feast drew a wonderfully detailed portrait of a South London boy driven to extremist politics as a result of dissatisfaction at both work and play.

## Aldeburgh in 1976

Highlights of this year's Aldeburgh Festival, which will run from June 4-20, will be the first performance of a new work by Benjamin Britten and a family concert by Rostropovich and his wife and two teenage daughters.

The Bicentennial will be observed further with two concerts of American music, the first in Blythburgh Church, by the Greenwich (Conn.) Choral Society, who will sing spirituals and shaker songs and will feature two Negro singers, Cynthia Clarey and Seth McCoy. The second at Snape, where the same choir will sing more recent music including Gershwin and some extracts from Scott Joplin's opera *Treemonisha*.

## J.A.-C.F. Lord Crawford Donatello Appeal

The National Art Collections Fund has sent the following letter to the National Press: In the time of his death on March 13, 1975, Lord Crawford was deeply concerned about the fate of the Donatello relief, the famous relief at the Victoria and Albert Museum. He has left instructions that a was to be an memorial to him, it has occurred to his friends and family that they should save the Donatello relief for the Nation, that is who might wish to pay tribute to his memory. It is to send a contribution to the Donatello Appeal through the National Art Collections Fund, which he devoted to almost all his life.

Donatello's Quintet begins the New Year sessions at the Seven Dials, Shelton Street, W.C.2, on Thursday, January 8. The National Youth Jazz Orchestra follows on January 15 and a mini-jazz piano history will be presented on January 22. Eddie Thompson will play solo piano while both Gordon Beag and Colin Fuchs will lead trios. Bassist Peter Lind's Septet, including Bruce Turner on alto and Dave Cliff on guitar, closes the January Thursday sessions.

All of these securities having been sold, this announcement appears as a matter of record only.

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NEW ISSUE

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December 8, 1975



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(Canada)

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services and capabilities you'd expect from one of the 12 largest banks in the United States. The brand new Marine Midland Bank. Who would have guessed?

## HERE ARE THE FIGURES

Total investment securities ..... \$ 1.4 billion  
Total loans and mortgages ..... 6.4 billion  
Other assets ..... 3.2 billion  
Total assets ..... \$11.0 billion  
Total deposits ..... \$ 9.1 billion  
Capital and reserves for possible loan losses ..... .6 billion  
Other liabilities ..... 1.3 billion  
Total liabilities, reserves and capital ..... \$11.0 billion

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## WORLD TRADE NEWS

# Mitsui seeks ECGD backing for Polish deal

BY CHARLES SMITH, FAR EAST EDITOR

TOKYO, Jan. 5.

MITSUI, the major Japanese trading company which has its European headquarters in London, is planning to use Export Credit Guarantee Department (ECGD) financing to cover nearly half the cost of a \$450m. fertilizer complex which it hopes to build in Poland.

The ECGD has been asked to guarantee a \$200m. loan from a bank in Britain towards the cost of the complex, while Mitsui is hoping to obtain another \$250m. from Japan's own Export-Import Bank. If the money is forthcoming, the project will be by far the largest joint effort between Japan and the U.K., or for that matter between Japan and any other country to date, in the field of plant exports.

The Polish complex would consist of three separate fertilizer plants producing ammonia, urea and NPK together with "utilities" such as a power generating unit and a water treatment plant. Mitsui's plan is that the fertilizer plants should be built in Japan and under the general supervision of Toyo Engineering. The utilities would be supplied by British companies with Lummus U.K. working as the main British subcontractor.

Mitsui has adopted an Anglo-Japanese approach to its pursuit of the Polish contract chiefly because it did not expect to be able to raise the full amount of financing in Japan. It believes that ECGD agreement on its U.K. loan application is probable, but appears to have some doubts about the feasibility of raising all the money it is seeking from the Export-Import Bank.

The Polish contract attracted three tenders in all, the other two coming from a British and a French group. Mitsui appears to believe that it can get the contract provided financing problems are settled satisfactorily but notes that competition from the French group is still very

strong. A decision on the Japanese Ex-Im Bank loan may be taken during or shortly after a visit scheduled to be made to Japan later this month by Poland's deputy minister of trade. If all goes well a financing agreement will be signed in April when the First Secretary of the Polish Communist Party, Mr. Edward Gierek, will be visiting Tokyo.

The Polish contract would be a turn-key one, unlike a contract already signed by Mitsui with the Soviet Union for the shipment of 20 ammonia plants over a period of years. Mitsui did not seek external participation in the Soviet contract but the company says that from now on the size and cost of major plant export contracts will make two-country financing an increasingly common practice.

Previous instances of ECGD involvement in Japanese overseas projects involved the guarantee of a \$29.9m. loan to finance U.K. exports of equipment for an Asahi Chemical acrylic fibre plant being built in the Republic of Ireland.

If both the ECGD and the Japanese Ex-Im Bank agree to

back the Polish scheme some delicate soundings are expected between the two on the question of interest rates. Present indications are that the ECGD rate would probably be very slightly lower than that of the Ex-Im Bank. Any wide divergence however is ruled out by international understandings on the levels of rates to back plant exports.

Plant exports have not been a major force in Japan's overseas export effort until recently but are now receiving much more attention, both from the Government and from private industry, as the prospects for the traditional export of steel and ships, deteriorate.

In London the ECGD was not prepared to comment. But a spokesman said that such an approach was feasible and is likely to become more common with the increase in two-country financing of export contracts. He added that British companies acting as sub-contractors to overseas companies would be treated equally, when applying for ECGD backing as a British concern would be when it was the main contractor.

## Iranian discussions

TEHRAN, Jan. 5.

A JAPANESE financial and economic delegation led by Mr. Monomo, International Trade and Industry Minister, arrived here today for talks aimed at finding ways to expand trade and economic co-operation between Japan and Iran, Reuters reports.

The delegation, invited by Mr. Hushang Ansari, Iran's Economic Affairs and Finance Minister, is expected to discuss the proposed \$25m. venture between the two countries in a petrochemical

complex in Bandar-Shapur, south of Tehran. Japan and Iran have spent \$100m. on the plant, which is expected to be the biggest of its kind in the Middle East.

Meanwhile Mr. Anthony Wedgwood Benn, Britain's Secretary for East and West Affairs, is expected to discuss the proposed \$25m. venture between the two countries in a petrochemical

## Date set for Balkan conference

BY OUR OWN CORRESPONDENT

ATHENS, Jan. 5.

A BALKAN conference for broader cooperation in the economic field will be held in Athens on January 26, it has been officially announced here.

The conference is the first step towards broader cooperation in the Balkan peninsula in reply to an initiative by the Greek premier Constantine Karamanlis who sent messages to the heads of all Balkan States on August 21, 1975. He had proposed a con-

ference at Secretary of State level on promoting multinational cooperation in economic, technological and environmental questions.

Participating in the conference later this month will be Bulgaria, Romania, Yugoslavia, Turkey, and Greece. Albania is the only Balkan country which has refused, claiming it is only interested in bilateral talks with Greece.

Because most of the participants belong to conflicting ideological and military camps, the conference will of necessity be limited to the matters related to the economic field. The level at which the conference will be held has still not been announced.

Premier Karamanlis, who will pay a three-day official visit to Egypt beginning January 21, will be back in time to address the opening of the conference. The Bulgarian Foreign Minister

## Comecon expects 50% rise in internal trade

EAST BERLIN, Jan. 5.

TRADE BETWEEN members of the East European Economic grouping Comecon will increase by 50 per cent. in the 1976-80 plan period to 300bn. (\$192bn.) the East German news agency ADN reports. The highest growth rates are envisaged for machine-construction products.

The agency said: "During the new five-year plan period, the Comecon states will for the first time carry out joint projects on the basis of an agreed plan of multilateral integration measures. The report said."

Six member countries—the Soviet Union, Bulgaria, Hungary, East Germany, Poland and Romania—are to take part in constructing a wood-processing combine producing 600,000 tons of cellulose a year in Ust-Ilim in the Soviet Union. The participating states will deliver machines, equipment and materials, and receive 200,000 tons of cellulose annually for 15 years after the combine begins production, the report said.

Meanwhile Soviet-East German trade will increase by more than 80 per cent. in value to more than 100bn. rubles (\$13.5bn. (\$20bn.)) in the next five years, according to the terms of a new trade agreement published in East Berlin.

A revised price scheme introduced a year ago by the East European Economic grouping Comecon will mean huge increases in payments for Soviet oil on which East Germany is heavily dependent.

The agreement, signed in Moscow last week, said Soviet deliveries of raw materials, energy carriers and other materials—including crude oil and crude gas—would be continued consistently and in some areas would be increased. To cover its growing need for raw materials, East Germany will take part in investment projects in the Soviet Union, delivering complete installations, machines and equipment, and help set up joint integration projects.

## Record Scotch exports

FINANCIAL TIMES REPORTER

BY THE end of November the value of Scotch whisky shipped to export markets had topped by \$3m. the record set during the whole of 1974.

In the January-November period, Scotch worth \$239.5m. was exported compared with the \$226.4m. worth sent out last year.

And, in spite of the recession, it looks as if the whisky industry will also pass last year's volume record as well. For at the end of November exports totalled 81.76m. gallons and the industry has only to equal the December 1974 level of 6.6m. gallons to close 1975 with exports more than 1m. gallons ahead.

This follows a very good November for the Scotch whisky business. Exports were up 6.1 per cent. in volume to just under 8m. gallons and up 6.7 per cent. in value to \$33.55m. compared with November, 1974.

The steep percentage increase this month appears to be partly accounted for by the fact that the previous November had seen a great drop in

exports because of earlier stockpiling ahead of a threatened dock strike in the U.S.—the world's biggest market for Scotch. (The strike did not actually materialise.)

The only disturbing feature about the statistics for the industry is the trading down they show. For, while blended Scotch shipped in bulk for local bottling overseas rose by 14.8 per cent. in volume to 19.77m. gallons and their value by 28.5 per cent. to \$37.75m., the more expensive bottled-in-Scotland Scotch recorded a 3 per cent. volume fall to 54.6m. gallons. Price increases helped keep the value ahead—by 6.9 per cent. to \$272.4m.

Exports of malt whisky in bulk for mixing with spirit produced in overseas markets showed a 4 per cent. volume rise at 6.98m. gallons and was up 24.7 per cent. in value at \$15.9m.

But malt Scotch whiskies shipped in bottle fell back in the 11-month period by 28.5 per cent. to 430,000 gallons and their value was down by 1.5 per cent. to \$3.5m.

## New body to boost U.K. trade with India

By Our Asia Correspondent

MR. PETER SHORE, the Trade Secretary, and his Indian opposite number, Pratap D. P. Chattopadhyaya, Commerce Minister, yesterday formally agreed to set up an Indo-British joint economic committee. The agreement was signed today and the business meeting is expected to be held in London in the spring.

The two Ministers agreed that there should be annual meetings of the full committee which the Ministers would attend.

They also agreed to set up two sub-committees. One would deal with commercial relations and economic co-operation between India and Britain as its membership would come of officials. The other committee would concern itself with export promotion, investment, including joint investment in third countries and would have businessmen from both countries among its members.

At yesterday's session, Professor Chattopadhyaya sought preferential treatment of India's exports within the EEC, as the Lomé Convention signatories have achieved. Mr. Shore, however, is in India, sources, promised he would do what he could to help India in attaining this.

In spite of an unexpected rise in its exports this year a 22 per cent., India expects its biggest ever trade deficit.

Britain occupies an important place in India's trade because it accounts for 40 per cent. of Indo-British trade. The Indo-British trade is India's biggest trading partner. In Britain itself has grumbled with India because of a rise in trade deficit—£70m. last year.

The new committee will discuss both bilateral and multilateral economic problems. Professor Chattopadhyaya suggested that India might provide Britain with a useful source of iron ore, and said that India and British companies might be able to work profitably together in projects in the Middle East. These issues will probably be discussed at the first full meeting of the committee.

## Egypt to sell oil to India

By K. K. Sharma

NEW DELHI, Jan. 5. EGYPT is to supply India with 500,000 tonnes of crude oil a year under a new agreement signed last week by the two countries. The deal is expected to break the two-year-old stalemate in commercial relations between them.

In exchange Egypt will import from India iron and steel products, cooking and blending oil for its steel mills and a variety of engineering items.

The new agreement, providing for an annual turnover of Rupees 1.2bn. (\$80m.), represents a nearly four-fold increase in bilateral commercial exchange. But this will be the first time that the two countries have decided to switch to trade in freely convertible currencies from January 1977.

This will be the first time the Egypt will be supplying crude oil to India. It is hoped that it is only a beginning and its supplies will increase as Egyptian oil output goes up now that Israel has returned the Sinai fields. The agreement also provides for the supply to India of about 30,000 tonnes of phosphate and some rice.

## Nigerian ports decree

By Cameron Duodu

LAGOS, Jan. 5. THE NIGERIAN Government has published details of the new legislation governing the arrival of vessels at the country's ports. A ship master who sails into Nigerian ports without first obtaining an entry notice from the Nigerian Ports Authority risks two years imprisonment without the option of a fine. The entry notice will only be issued by the authority upon receipt of a notice of departure from the ship two months before it sails, as well as a description of its cargo and tonnage.

The owner of the ship is liable to a similar term of two years imprisonment or a fine of up to 10,000 for each day that the ship stays in Nigerian territorial waters.

The legislation, entitled the Ports (Emergency Provisions) Decree No. 40 of 1975, gives statutory force to regulations published in August and September, 1975, proscribing shipment of cement to Nigeria and enjoining shippers to give two months' advance notice before sailing for Nigeria. The Nigerian Government says the decree will be reviewed as soon as the ports situation improves.

Currently the discharge rate of cement from ships is estimated at between 18,000 and 20,000 bags a day as a result of the usual measures launched two months ago, compared to just over 2,000 tons a day at the end of July.

The Nigerian Ports Authority's shipping movements bulletin published in Lagos last before Christmas gave the number of ships awaiting berthing facilities at the Lagos ports complex at 272. This included 149 carrying 1,554,723 tons of cement.

The Financial Times, published daily except on Sundays and public holidays. U.S. price \$12.00 per annum. Second class postage paid at New York, N.Y.

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## AMERICAN NEWS

## Kennedy reiterates refusal to run for nomination

BY JUREK MARTIN, U.S. EDITOR

WASHINGTON, Jan. 5.

SENATOR Edward Kennedy his two brothers, John and Ted, Massachusetts again reiterated that if he ran he would not run for the same fate. How circumstances that could never, he hinted in the interview, lead him to run for the Democratic Presidential nomination.

His statement was apparently a response to a newspaper interview given by his mother, Mrs. Kennedy, who said: "I feel that I may be pressured into running for President this year."

Mr. Kennedy, who said he did not want to be the president, said he would not force his mother to run. Mrs. Kennedy, a formidable figure, has been the biggest single factor in dissuading her son from running. Kennedy's surviving son from his first marriage, John F. Kennedy Jr., is believed to have been assassinated. However, Mr. Kennedy, who has even taken out affidavits

to keep him off the primary ballots in several states, said that "nothing is going to change my earlier statement or position."

Meanwhile, yet another Democrat appeared to be on the verge of entering the nomination stakes today. Senator Robert Byrd of West Virginia, the colourful but effective chief whip, said that a committee for election in 1976 was being formed. Mr. Byrd may be playing politics in pursuit of the Vice-Presidential spot or he may be paving the way for a favourite son, a candidate in his home state and some of his southern neighbours designed to give him more of a role at the convention. An aide, however, said that he thought Mr. Byrd was a potential Presidential candidate.

## National Airlines employees end 126-day strike, sign 4-year pact

BY JAY PALMER

NEW YORK, Jan. 5.

NATIONAL AIRLINES, the largest of America's three in-flight carriers, has reached a new 46-month agreement with its flight attendants, ending its 126-day strike which began in mid-September. The longest strike in the history of the airline industry, it was the longest ever suffered by National and nearly the longest ever seen in the U.S. domestic aviation industry.

The new contract with the airline's 1,200 flight attendants provides for wage increases of more than 30 per cent over the next 46 months. Except for a very minor change, the agreement now reached is identical to terms rejected by rank-and-file employees in a November postal vote.

The National shutdown, coupled with the 16-day strike at United Air Lines in mid-December, created a Christmas transportation bottleneck which, according to the Transportation Department, is only now ending. It was the second longest strike at National this year, and was the 11th strike of the airline over the past 20 years.

Until these two stoppages in 1975, National had been one of the most profitable U.S. airlines, earning net 1974 profits of \$31m. on revenues of \$457m. During this last strike, the carrier received \$52m. under the industry's mutual aid pact from other operating airlines. Since 1970 (but not including this latest strike) National has received \$71m. under the pact and paid out only \$4m.

The airline said this morning that it would restart flight schedules tomorrow to position crews for a sharp jump in the number of flights later this week. National added that it would not be back to full domestic and international schedules before the end of this month.

## U.S. Treasury sets countervailing duty on Italian float glass

BY JUREK MARTIN, U.S. EDITOR

WASHINGTON, Jan. 5.

THE United States Treasury has announced today that it has decided the exports of Italian float glass to the United States are being improperly subsidised and would therefore be subject to imposition of countervailing duties.

This was one of a handful of rulings involving countervailing duties handed down today. In the Treasury found seven instances where it might take retaliatory action, but only four Italian float glass, Brazilian rubber handbags, Korean non-number footwear and Taiwanese shoes) where it may be acting in practice.

The other three cases consisted of cheese from Austria and Switzerland and steel plate from Mexico. In these instances, the Treasury said that it was imposing countervailing duties in six other cases, including one Japanese electronic products, where imports into the U.S. amounted to \$1.7bn. in 1974. Also exempt were float glass from West Germany and Belgium, footwear from Argentina, Peru and chrome from South Africa and, of course, asparagus from Mexico.

According to the Treasury Italian sales of float glass to the U.S. amounted to \$500,000 in 1974.

The Treasury also said that it had found no justification for the imposing countervailing duties in six other cases, including one Japanese electronic products, where imports into the U.S. amounted to \$1.7bn. in 1974. Also exempt were float glass from West Germany and Belgium, footwear from Argentina, Peru and chrome from South Africa and, of course, asparagus from Mexico.

## California lines American Motors \$4.2m.

LOS ANGELES, Jan. 5.

THE State Air Resources Board's fined American Motors Corporation \$4.2m. and ordered it halt sales of some of its cars to the state.

The Board said the action was prompted by anti-smog violations and alleged false test reports submitted by American Motors. The board halted sales of all American Motors models of 1975, Hornets and Granlins with V-8 engines.

## Argentina problems in fulfilling Cuban contract

RIO DE JANEIRO, Jan. 5.

ARGENTINA'S contract to supply \$300m. worth of cars, trucks and parts to Cuba through the end of 1976 is running into difficulty because of economic problems.

The difficulties have arisen, essentially, because of Argentina's inflation and the sundry economic woes that are accompanying the price spiral. The car makers involved claim that rapidly rising production costs mean that they currently are selling cars to Cuba at a loss.

Production has been falling below planned levels and delivery dates are not being met.

"Some companies have delivered only part of scheduled orders, or nothing at all," says one Argentine official. In contrast to the recent situation, he adds, schedules were generally maintained in the early months of the arrangement (the contract was signed in January, 1974).

Argentina's economic problems have been so great that inflation recently hit annual rates of more than 100 per cent.

Under the terms of the contract, prices are supposed to be adjusted only on a yearly basis, and then only to the extent that international price levels generally appear to be rising. Clearly, this is not the case.

Argentina prices—and production costs—are rising far more rapidly than the car prices may be raised under contract terms.

Besides the price problem, production-line foul-ups have added to the difficulties. For instance, a Cuban official complains that many cars arriving in tropical Cuba have heaters—definitely not on the order list.

## Singer/GECC Niger debtors deal

By Our Own Correspondent

NEW YORK, Jan. 5.

GER has sold to the General Credit Corporation (GCC) for about \$88m. substantially all the existing consumer goods generated by the sale of ring machines and other products and services by Singer till stores.

## Humphrey leads

ALREADY trailing Ronald Reagan in the Gallup poll, President Ford has learned that the Louis Harris organization's tallies show him well behind Senator Hubert H. Humphrey.

The latest survey shows Mr. Humphrey leading Ford by 52 to 41 per cent. Two months ago, Harris gave Ford a 48 to 42 per cent. Although this poll makes no direct Ford-Reagan comparison, it does say that Mr. Humphrey is leading Mr. Reagan by a rather small margin (60 to 43 per cent.) than he enjoys over the President.

Gloomy forecast on Guyana

BY OUR OWN CORRESPONDENT

GEORGETOWN, Jan. 5.

FRANK HOPE, Guyana's Minister, has forecast a deficit of \$214.2m. The deficit will be met by withdrawals from the foreign reserves since no new taxes have been proposed. Mr. Hope said that the Prime Minister, Forbes Burnham, the Prime Minister, explained that it is no longer the practice for developing countries to hold high levels of foreign reserves since, he said, this is a form of lending to the developed countries.

The Finance Minister also announced that there will be greater control over the deployment of commercial bank credit, and that the trend of trade diversification move in favour of the socialist bloc will be continued, as will existing import restrictions and controls on annual and semi-annual new jobs. Publicly-owned enterprises requiring large-scale financial resources for investment in specific projects will be encouraged to seek external loans to reduce the demand on the domestic banking system. Commercial bank credit will be directed away from consumption (G\$231m. capital expenditure compared with last year's \$150m. capital expenditure) and other budget deficit to fore- cast for next year, reaching the co-operative sectors. Mr.

Hope said. He explained later that this does not mean that the amount normally available for private sector lending would be reduced since it was expected that the private sector would be able to borrow about the same amount next year as this year.

Lighter restrictions will also be placed on domestic credit to foreign companies which will be encouraged to borrow more from overseas financial institutions.

Initial financing has been provided to launch a number of new state-owned manufacturing companies. They include a cotton textile mill to be built this year with Chinese assistance to produce 11m. yards of cotton cloth annually and employ 1,000 new jobs; a \$250m. cement plant to be built jointly with Barbados to produce 140,000 tons annually and provide 51 new jobs; a \$14.7m. plant factory to produce 11m. square feet of sheet glass and satisfy the need for bottles, and to provide 400 new jobs; a \$250m. paper recycling plant to be built with Indian assistance to produce 5,000 tons annually and employ 350 persons; a composite textile mill to produce 12m. yard of composite textile annually; and a \$100m. forestry complex.

SAN FRANCISCO'S NEW MAYOR

The conservative liberal

BY MAURICE IRVINE, IN LOS ANGELES

SAN FRANCISCO gets a new Mayor on January 8, and with him, citizens hope, a new era of fiscal conservatism which will save the city from a fate similar to New York's. Not that the Mayor-elect, Mr. George Moscone, 46, is a conservative: he is one of the more liberal Democrats around; but, like many another American politician this year, he has picked up a loud, clear message from the voters.

It is: stop spending, start pulling back, and do not kneecap under to union demands. Your archetypal New Conservative is, of course, California Governor Jerry Brown, who has made himself popular with the public through his fiscal prudence. The handsome, youthful-looking Mr. Moscone was quick to compare himself with Governor Brown.

"Maybe Jerry and I can shatter this myth that to be liberal means to be fiscally irresponsible," he said after his victory. "Being liberal has always meant having respect for people's wallets. If we won't represent working people and the poor who can ill-afford to pay more than their share of taxes, who does?"

San Francisco has been run by politicians who call themselves liberal Democrats for years now, and in that time it has been on a spending spree of phenomenal proportions. It has bought itself the world's most modern (and expensive) subway system, at \$1.6m. When this proved dangerously inefficient and chalked up a deficit of \$20m. a year, City fathers hired a former Nixon whiz-kid to

run it for them at \$68,500 (plus generous fringe benefits) a year — the highest salary in state government. Since 1969, San Francisco has also spent \$33m. on a still-to-be-realised industrial park, millions more on a now abandoned convention centre project.

Another pet scheme of the outgoing administration headed by Mayor Joseph Alioto, was the beautification of Market Street, the city's main thoroughfare. The facelift, costing \$36m., was supposed to turn

the city into a "great city" by police and firemen. They wanted a 13 per cent pay increase (a police recruit was already getting more than \$18,000 p.a.). To the general outrage, the Mayor—after holding out for a few days—gave way to all the demands, saddling the city with another heavy addition to its wage bill and tax load. In the eyes of many, the Mayor had set the city on the road to anarchy and bankruptcy.

Thus the key issue in the recent election was who, in ultra-

government, he almost turned the trick. Mr. Moscone squeaked home by only 4,315 votes out of nearly 200,000 cast.

Had Mr. Barbagelata softened his attitude on social matters, he would probably have won. But he managed to get on to the wrong side of San Francisco's hyper-active gay community, for one by preaching morality and snubbing gay activist leaders. That cost him an estimated 20,000 gay votes, and the election. "Mr. Barbagelata clearly thought we were some kind of

The Mayor-elect has promised voters that he is going to give them "the greatest sense of fiscal integrity they have ever seen."

the broad street into one of the world's great boulevards, a rival to the Champs Elysees or Via Veneto, and it includes such items as 222 three-globe light standards, replicas of ornate 1918 lamp-posts, 700 sycamore trees, five plazas, red-brick sidewalks, granite bicycle racks (\$1,900 each), and giant bronze refuse bins (\$850 each). Despite all this, the "new" Market street is lined in many spots with cheap shops, grubby cafes and abandoned buildings. It is frequently strewn with rubbish and dirt—the city has a shortage of street-sweepers, although it offers them no less than \$17,000 a year.

For San Francisco's 700,000 citizens, the breaking point came with last August's illegal strike

liberal San Francisco, would "stop the rot."

Mr. Mervin Field, the California pollster, observed that the big question was whether the rising tides of conservatism were strong enough to carry a hard-line Republican into office in one of the very few U.S. cities that supported Mr. George McGovern against President Nixon in 1972. The Republican in the running was Mr. John Barbagelata, a one-time worker for Mr. Nixon's re-election, who takes a strong pro-business, anti-permissiveness stance.

A few months ago, no one would have given the 36-year-old Mr. Barbagelata a chance, but by denouncing union power and greed, and damping Mr. Moscone, system which had allowed some fantastic city salaries; and to

sub-human freaks," said a millionaire publisher, Mr. David Goodstein, who owns the Adocate, the nation's largest gay newspaper (and is himself a Republican). "George Moscone on the other hand understands gay people."

Mr. Barbagelata's appeal was to the white, middle- and upper-income groups, the elderly, and people on fixed incomes; in short to Middle America. Rising crime and taxes are their chief worries, plus the octopus-like growth of state government, and they showed it by voting overwhelmingly for measures, sponsored by him, to put a ceiling on police and firemen's pay; eliminate a system which had allowed some fantastic city salaries; and to

San Francisco remains solvent, but in recent years its once-famous port has gone into a devastating decline, while—as in New York—businesses and wealthy residents have moved out to the suburbs, leaving those who remain to pay more and more taxes. The white population has declined by nearly 100,000 in a decade, the black population increased by more than 20,000 and welfare payments have nearly tripled. The city's property tax, at \$12.75 per \$100 of assessed valuation, is already higher than New York's (at \$6.19).

"We cannot hope to get a vote to raise property taxes again," says a top city administrator. "So before long we may have to start cutting vital services."

Meanwhile, the Mayor-elect has promised voters that he is going to give them "the greatest sense of fiscal integrity they have ever seen." Mr. Moscone has yet to reveal precisely how he will manage that.

Chile rejects charges

BY OUR FOREIGN STAFF

CHILE HAS formally rejected the allegations that the British doctor, Sheila Cassidy, was tortured after her arrest by Chilean police. A note to this effect was handed to Mr. Robin Edmunds, assistant under-secretary at the Foreign Office, yesterday by the Chilean Ambassador in London, Rear Admiral Naare Olsen.

The note said the Government had already carried out an inquiry into the allegations and found them to be untrue. Mr. James Callaghan, the Foreign Secretary, who is still at his farm in the country, is studying the text, but it is likely that Britain will still go ahead with its protest to the UN Commission on Human Rights.

Deposed president returns to Peru

LIMA, Jan. 5.

BRANDED as traitor by the national Press and carried shoulder-high by his supporters, Peru's last civilian President Fernando Belaunde Terry has returned home after seven years' exile.

Senator Belaunde Terry drew wild applause shortly after his arrival at the airport here yesterday when he told 2,000 followers that they must be governed

according to consultative elections.

It was the first time he had spoken publicly in Peru since 1968, when he was ousted and exiled by the military, who closed Congress and launched a Left-wing social revolution.

Some 300 riot police stood guard at Jorge Chavez Airport during the speech, but there was no reported trouble.

Daily newspapers, which were appropriated by the military government in 1974, yesterday attacked the 63-year-old former President with headlines like "The Traitor Returns to Peru."

Newspapers recalled a contract signed by Belaunde's Government in 1968 with the U.S. International Petroleum Company which the military claimed was a sell-out. Reuter

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## EUROPEAN NEWS

## SOVIET-TURKISH RELATIONS

## A hug from the bear

BY METON MUNIR, ANKARA CORRESPONDENT

FOR MANY years Turkey's border with the Soviet Union was a corridor ushering in icy draughts of memories from an unhappy past—centuries of wars lost to Russian Tsars—and, more recently, of Stalin, who tried to make a satellite of the Turkish republic. The border is 610 kms long and is one of the most heavily fortified in the world. It starts on the Black Sea, running south in the form of an arc through snow-bound plateaux and mountains and merges with the Arpacay river which constitutes the last several hundred kilometres of the border.

Next summer Turkish and Soviet engineers will go to work on the Arpacay to build a joint dam which will irrigate fields on both sides of the frontier. The dam will be the first Turco-Soviet edifice of peace on these poor animal-fermenting uplands, more used to war memories and cemeteries. It will also mark the dramatic departure in the relations between the two states and, in the words of Turkish Prime Minister Süleyman Demirel, make the Turco-Russian border "a border of peace and friendship."

Since 1977 Turks have waged 13 wars with Russia, most of which they lost. The Russian advance towards the Black Sea and then along its eastern and western shores was one of the basic causes of the fall of the Ottoman Empire. Capturing Istanbul, "the heart of the sick man of Europe," and establishing control on the Dardanelles was a national aim pursued by all the Tsars.

The formation of modern Turkey coincided with the birth of the Soviet Union and in 1921 Lenin and Atatürk signed a treaty of friendship and in 1925 a treaty of non-aggression which opened a period of peace between the two traditional enemies. Lenin, in fact, sent Atatürk money and arms to help in his war of liberation against the Greek invaders.

Stalin put an end to this relationship after the Second World War. Starting from where the Tsars had left off, the Soviet dictator demanded a military base on the Dardanelles and territorial concessions in eastern Turkey. He also denounced the non-aggression treaty, committing one of his biggest foreign policy blunders and causing a rift which the Soviets are still trying to clear.

Turkey refused to discuss Stalin's claims and did not give in. Turco-Soviet relations remained icy until Stalin's death in 1953. Although his successors retreated Stalin's demands and Khrushchev went so far as to



SÜLEYMAN DEMIREL... looking both ways.



ALEXEI KOSYGIN... fruitful visit.

call Stalin's policy "idiotic." Turkey was by this time firmly in Nato and had become one of the most militant anti-Communist countries of the cold war.

It was not until the late 1960s that Turkey, disappointed with the lack of support it was getting in Cyprus from its allies, particularly the U.S., responded to the hope of creating a sense of security in Ankara Governments and encouraging the strong Left-wing and neutralist tendencies in Turkey.

Ankara, for its part, reciprocated by trying not to provoke a sense of insecurity in the Soviet Union arising from the American and Nato bases on Turkish soil.

Political observers in Ankara say that the proposed Turco-Soviet accord will not have a significant effect on Turkey's relations with Nato or on the negotiations between Ankara and Washington on the new, post-embargo defence relationship. They say Mr. Kosygin proposed the signing of a Treaty of Friendship and Co-operation. Non-aggression which Mr. Demirel refused to consider. The accord, which he did agree to sign, will be a bilateral reassertion of the principles embodied in the Helsinki document.

Outwardly this appears important but it is little more than an effort to put something on Mr. Kosygin's luggage so that it would not appear too light in Moscow, said Sen. Kamran Iman, chairman of the Turkish Senate Foreign Relations Committee. But he too conceded that Mr. Kosygin's visit had served the cause of relaxing tensions between the two countries—"not as much as the Soviets wanted, but enough."

And its control of the straits. Despite the favourable development of its relations with the Soviet Union, Ankara has no intention of withdrawing from Nato and is fully aware of Soviet ambitions over Turkey. The movement of Soviet diplomats and technicians in Ankara are closely scrutinised as well as the growing Soviet influence in the Mediterranean and the Middle East.

Last week, Soviet Prime Minister Alexei Kosygin, who came to Turkey to inaugurate the first phase of this plan, and Demirel agreed in Ankara "on the preparation of a political document on friendly relations and co-operation to be signed in the near future at a high level meeting." Although failing short of the Soviet desire to sign a treaty of non-aggression with Turkey, it indicated that Moscow was making headway in its efforts to win over Turkey. Unless the Soviets retreat Stalin's blunders or Khrushchev's erraticism, it is likely that this progress will continue regarding the rapport which existed between Stalin and Atatürk.

Although the Soviets have officially renounced any claim on Turkish territory they have not abandoned their ambition of having a say on the status of the Dardanelles, the narrow gateway between the Black Sea and the Mediterranean, and wooing Turkey away from Nato. To this end, Moscow has followed a policy of noninterference with

Washington's credibility as a

reliable ally in a future war with Russia both publicly and in official circles. It not only prepared the ground for future rapprochement between Ankara and Moscow, but also provided the public support for it.

Turks do not believe that Washington will go to war with them against Russia and are thus trying to create the conditions in which that war will not take place or involve Turkey. The Soviets have urged Ankara to keep the American bases shut and assured Ankara that it has nothing to fear from the Soviet Union.

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Americans, like most western diplomats here, were puzzled as to what the accord will embody or entail. But they say Washington is not opposed to a growing rapprochement between Turkey and the Soviet Union as long as it does not compromise Nato. They believe that better relations between the two will contribute to the volatile stability in the Middle East and even in the Balkans and the Black Sea.

Negotiations on reopening the American bases here in Turkey will not be affected. They are expected to make some headway shortly. Turkish Foreign Minister İsmail İsmailoğlu said he was due to Washington in February where a review of Turkish-American relations will take place. "The fact that the bases are still inactive has got nothing to do with the Soviets," a senior Turkish diplomat said.

Perhaps the best evaluation of the accord is that it reflects, more than anything else, Turkey's desire to get its own share of detente in the post-Helsinki period, but not a radical change of policy leading up to a private deal with the Soviets.

## Moro now expected to quit after Socialist meeting

BY DOMINICK J. COYLE

ROME, Jan. 5.

IT IS now widely assumed in political circles here that the Government of Prime Minister Aldo Moro will resign shortly after Wednesday's meeting of the leadership of the Socialist Party which is expected to decide to withdraw formally the party's support from the minority coalition Government.

External support by the Socialists is necessary to maintain the Christian Democrat-Republican Party administration, but will specifically rule out the possibility of a coalition Government. Its loss is more likely to result in Sig. Moro's early resignation than in a move by the Government to seek a new vote of confidence from Parliament.

The Socialist Party is showing no public signs of reconsidering the decision of its general secretary, Sig. Francesco De Martino, to bring about an immediate Government crisis, although some observers here note that there is still time for a last-minute agreement between the Socialists and the Christian Democrats to avoid a collapse of the Government.

It is, however, difficult to see what significant new "concessions" the Prime Minister could make to the Socialists who argue that all of their policies have been ignored by the Government.

which has, at the same time, reached an ad hoc accommodation on a number of important issues with the opposition Communist Party.

Neither the Christian Democrats nor the Communists want early elections, each insisting that what is needed now are positive measures to deal with the pressing economic and social problems facing the country and not a lengthy political crisis which could only be resolved either by a reconstituted Government or by bringing forward the general election scheduled for the spring of next year.

The Communist Party newspaper L'Unità, in an editorial today, took note of a question directed to it by the Socialists as to whether the party thought the Moro Government should be kept alive "at all costs." The paper replied "No," but added that so far the Socialists had not given sufficiently strong reasons why the Government should be ousted at all costs.

Indeed, the Socialists have been much more forthcoming in insisting on the need to bring about a Government crisis than in explaining what precisely the party is seeking. The most likely explanation remains that

the Socialists fear the present informal alliance which has developed between the Christian Democrats and the Communists.

The price to be paid for not trying to head off the evolution of this alliance into the so-called "historic compromise"—bringing the Communists actually into the Government—could be the demise of the Socialists as a political force.

An alternative explanation is that De Martino and some of his colleagues saw in last year's regional election results an indication that the electoral tide may have started to move, albeit rather marginally, in the direction of the Socialists, and that the party would now gain in any early national election.

The odds remain, however, that the Socialist leadership does not really want an early national election but is hoping to force the Christian Democrats, whether under Sig. Moro or another leader, to reconstitute the Government in order to reflect its programme more socialist policies, particularly in the field of economic management and, immediately, in measures to combat the present high level of unemployment.

## Spain to relax law on assembly

BY ROGER MATTHEWS

MADRID, Jan. 5.

THE Spanish Government is preparing legislation which will give greater freedom to people attempting to stage demonstrations, but will specifically rule out any formal participation by parties with Communist affiliations. Until the new law is enacted, police have been ordered to use the minimum force in controlling such demonstrations.

Under the rule of General Franco, any demonstrations by non-regime groups were forcibly repressed and participants liable to arrest and imprisonment. Authorities sources said today that the new law will be enacted as quickly as possible and could follow soon after the Government's major policy statement due to be given by Prime Minister Carlos Arias, towards the end of this month.

The Government has been en-

couraged by what it sees as the very small response to attempts at demonstrations called since the death of General Franco, and by the "very limited" numbers taking part in calls for general strikes. It does not foresee any threat of tens of thousands of people taking to the streets to demand either greater economic benefits or the introduction of more positive democratic reforms.

Official sources claim that even the semi-controlled domestic Press has exaggerated the numbers demonstrating in Northern Basque towns over the week-end in favour of a general political amnesty. And as evidence of the new regime's hostility towards all extremists, it was pointed out that police in Barcelona have detained two presumed Right-wingers who are to be accused of taking part in

attacks on Left-wing book shops. Over the longer term, the more liberal members of the Government foresee the election of a new second Parliamentary chamber which will eventually replace General Franco's Cortes. This latter body will gradually be reduced to the status of the British House of Lords.

Meanwhile, however, there are signs of mounting labour hostility to the official ceiling on wage rises and to-day nearly 80 Chrysler workers staged a sit-in at a Madrid church to demand that sanctions imposed on colleagues because of their participation in earlier industrial action should be lifted.

Official Government sources admit that, with several major wage deals pending during the next three months, this could be an important period for the evolution of Government policy.

## Third World seeks consensus

BY ROBERT MAUTHNER

PARIS, Jan. 5.

DELEGATES FROM 19 oil-producing and developing countries embarked on a new round of talks here to-day aimed at removing the remaining obstacles to the opening of a fruitful dialogue with the oil-consuming nations.

This further preparatory meeting has been made necessary by the continuing disagreement, not only between the producers and consumers, but within the group of developing nations itself, over the nature of the mandate to be given to four joint commissions on energy, raw materials, development aid and related financial problems.

The one concrete decision taken last month's Ministerial meeting here of the "18" and eight industrialised participants

was that the four commissions should start meeting on February 11. But the controversial question of their mandates, which had already bedevilled all the previous preparatory meetings, was left open after Algeria had insisted that they should be spelled out in greater detail.

The Algerians maintain that unless very specific political directives are given to the commissions, the whole North-South dialogue is doomed to failure. They are particularly anxious about the question of the indexation of oil prices on those of manufactured imports into the developing countries should be clearly specified in the mandates of the commissions.

It was this demand which was the main stumbling block at last month's Paris meeting and, even

if a consensus is reached within the group of developing nations, it may still cause a great deal of trouble when the ten conference and commission chairmen meet here on January 28.

The view of the industrialised nations that the problem of the mandates should be settled as long ago as October when it was decided that any relevant subjects could be raised for discussion in the commissions. Algeria, which has played a leading role throughout the preparatory phase of the conference, succeeded in irritating not only the industrialised countries but also its own non-oil developing partners at last month's meeting.

The Algerians may therefore find it more difficult to get their way in the future.

## Swiss to keep existing gold stocks valuation

BY JOHN WICKS

ZURICH, Jan. 5.

THE SWISS National Bank intends to retain the existing valuation of its gold stocks, according to a statement made to the newspaper "Basler Nachrichten" by Dr. Fritz Leutwiler, the bank's president. The National Bank currently holds gold worth Sw.Frs.11,583bn. At valuation, unchanged since the Swiss revaluation of May, 1971, at Sw.Frs.4,595.74 per kilo fine gold.

At present, Leutwiler added, the National Bank had no plans to buy or sell gold. However, gold nature of the future were not wholly out of the question, particularly if these could serve the interests of Swiss export promotion. Similarly, credits to other central banks with gold cover—like those between West Germany and the Banca d'Italia—might be possible.

With regard to any future Swiss entry to the International

Monetary Fund, Leutwiler said this possibility could not be excluded at some future date but that he personally believed the time for entry was not yet ripe.

A National Bank communiqué issued today said that an average growth in money supply of 6 per cent was programmed for 1976. The same increase had been foreseen for the past year, but for the first ten months had reached only 4.2 per cent. This was a result of the 1975 slow-down in the national economy, gross national product having risen only by 2 per cent, instead of an expected 6 per cent. In absolute terms, and despite a 4 per cent increase of the anticipated standstill in real terms.

For 1976 the National Bank says it reckons with a modest real-term growth of the economy. The bank's money supply policy will take into account the needs of business recovery, anti-inflation measures and a steady flow of money flow.

## Bonn surplus slashed to DM7.4bn.

By Adrian Dicks

BONN, Jan. 5.

WEST GERMANY registered a DM7.4bn. surplus on its basic balance of payments during the first month of 1976, compared to the massive DM20.8bn. surplus achieved during the corresponding period of 1974, the Bundesbank reported in Frankfurt to-day.

Reflecting the effects of a contracted world economy which have been evident for some months past, the latest figures show a drop in last year's export surplus of some DM12bn. to a new level of DM3.9bn. for the January-November period.

Also contributing to the overall reduction of the German surplus were deficits of DM9.4bn. on the services account, of DM1.8bn. on the transfer account (reflecting foreign workers' remittances and contributions to the European Community budget), and of DM9.1bn. on the capital account.

## Malta policy confirmed

BY GODFREY GRIMA

VALETTA, Jan. 5.

BRITAIN WILL completely withdraw from Malta by the end of 1979 when the existing military facilities accord expires. This was emphatically stressed by Mr. Roy Mason, Britain's Defence Secretary, at the end of a three-day visit to British forces here. Mr. Mason twice conferred with Maltese Premier Mr. Dom Mintoff during his visit.

Mr. Mason's forthright remarks were clearly aimed at the opposition Nationalist Party which favours, in its election manifesto, a mutual defence pact which would extend Britain's military presence on the island. Opposition leader Dr. George Borgh Oliver is opposed to renting out military bases on principle.

With Malta's elections due later this year Mr. Mason's remarks would seem to weaken this aspect of the nationalists' election argument. Mr. Mason virtually ruled out the possibility of even holding negotiations on the subject if a Nationalist Government is returned this year. He stated: "The British Government is determined to withdraw irrespective of what could happen and of anybody's wishes. We are not looking at Malta after 1979. We don't want to build any false hopes."

Mr. Mason's comments would seem to strengthen Premier Dom Mintoff's platform. His Labour Party is fully committed to closing down British bases by 1979 and Mr. Mason has made it clear that it would be hopeless believing a new military accord could be negotiated.

## 'Wine war' threatened

By Rupert Cornwell

PARIS, Jan. 5.

FRANCE'S irate wine growers are planning a campaign of widespread illegal action in a desperate attempt to secure a halt to the Italian wine imports which they claim are wrecking their livelihood.

This new strategy can be seen in part as a tactical move ahead of the key meeting between growers and M. Christian Bonnet, the Agriculture Minister, on Wednesday at which the precise powers of a remodelled Wine Office, should the trade will be determined.

Paris, however, dare not take further measures flouting EEC rules. The 12 per cent tax on Italian wine announced in September in defiance of Brussels caused trouble, enough.

## U.K. left out of £1.2bn Statfjord oil plans

By William Dulforce

STATOIL, the Norwegian oil company, yesterday announced plans for the development of the Statfjord field, a huge oil reservoir in the North Sea, to give a projected output of 900,000 barrels a day about 45m. tonnes a year in 1980. The total investment is estimated at about £1.4bn. (over £1.2bn. but this figure covers only the production facilities).

The question of how the oil to be conveyed from the field has been left undecided. Statoil, which has a half interest in the field, disagrees with its partners over the type of transport system to be used. They argue, however, that the oil should not be land-piped to British territory.

The State company wants to continue studies on the possibility of laying a 36-inch pipeline across the Norwegian coast, and the rock and approach to the island of Soth, close to Bergen. Mobil, operating company, Esso, Shell and the Saga/Amco group would prefer to build permanent offshore loading system supplying tankers.

The phase-two plan, presented to the Norwegian Ministry of Industry yesterday, also ignores British suggestions that one production platform should be located on the minor portion of the Statfjord structure, while extending on to British acreage. About 10 per cent of the structure is thought to be on a British side.

The new plan would add more production platforms, as one single point mooring has a single point buoy already reserved for phase one.

**Reserves**  
The Condeep platform built at Stavanger and the Sierd is scheduled to be towed into position on Statfjord summer, enabling production to start steadily in 1977 and building gradually to a maximum of 300,000 b/d.

The cost of phase one was originally put at £1.2bn. (£255m.). The trebling of production under phase two is expected to cost a further £1.1bn. (just under £200m.). The second and third platforms will be installed in 1979 and 1980.

After further drilling last year estimates of the recoverable reserves in Statfjord were raised to 3.9bn. barrels of oil (620m. tonnes) and 150bn. cubic feet of gas. The associated natural gas is to be reinjected until a gas transportation system can be built at a later date.

This system, according to the Statoil communiqué, could well be the start of a great deal of trouble when the ten conference and commission chairmen meet here on January 28.

The view of the industrialised nations that the problem of the mandates should be settled as long ago as October when it was decided that any relevant subjects could be raised for discussion in the commissions.

Algeria, which has played a leading role throughout the preparatory phase of the conference, succeeded in irritating not only the industrialised countries but also its own non-oil developing partners at last month's meeting.

The Algerians may therefore find it more difficult to get their way in the future.

Statoil will have to raise £700m. (£140m.) as its share of the total cost of the project follows its present practice of keeping a 20/80 ratio between own and loan capital. It will be seeking to borrow close to £500m.

**Karamanlis dismisses two Ministers**  
By Our Own Correspondent

ATHENS, Jan. 5. PREMIER Constantine Karamanlis to-day replaced two of his Ministers who had come under sharp criticism from the opposition.

An official announcement said the Prime Minister accepted the resignation of the Minister for Order, Retired General Sotir Ghikas, and the Minister of Education, Mr. Panayiotis Sappas, submitted some time ago for personal reasons.

Mr. George Stamaty, Deputy Speaker of Parliament, and Mr. George Rallis, the Assistant to the Prime Minister, were sworn in before the President of the Republic to replace them.

The changes came at a time when the security authorities in connection with the assassination of CIA agent Richard Welch on December 23 have so far escaped arrest.

**FALCONBRIDGE**  
DIVIDEND NUMBER 121  
Notice is hereby given that a quarterly dividend of Twenty-five Cents (25¢) per share has been declared by the Board of Directors of Falconbridge Nickel Mines Limited, payable in Canadian funds on December 15, 1975 to shareholders of record at the close of business on December 5, 1975.

By Order of the Board  
G. T. N. Woodcock  
Toronto, Canada  
November 21, 1975

## No denial from Fitzgerald on EEC job

BY GILES MERRITT

DUBLIN, Jan. 5.

IRELAND'S Foreign Affairs Minister, Dr. Garrett Fitzgerald, to-day carefully avoided denying reports here that he is in line for the job of President of the EEC commission when it falls vacant at the end of 1976, although the position was to have been assigned to a British nominee.

In a considered statement, Dr. Fitzgerald described the reports as "speculative," and pointed out that the President is selected "from among their number by members of the Commission." But he did not rule out the possibility that he might replace Ireland's Social Affairs Commissioner and EEC Vice President, Dr. Patrick Hillery, who is in any event due

to step down this year, and thus qualify for nomination.

The Dublin government is understood to have received no official approaches from other member governments of the Nine, although there is persistent speculation here that as many as five Community governments have privately indicated that they would support Dr. Fitzgerald's application.

In Dublin's diplomatic circles it was also being stressed to-day that the British government had privately indicated its intention to waive its scheduled turn to fill the post of President when Mr. Francois Xavier Ortoli, of France, completes his second two-year term in December of this year.

In a short and non-committal

communiqué from the Foreign Affairs Ministry in Dublin, Dr. Fitzgerald nevertheless contrived to show that he was far from displeased by the reports. Although he described the speculation as based on the misunderstanding that the EEC Commission's President is chosen by governments rather than the Commissioners, he added: "However, I naturally welcome the implied compliment."

Any move to draft Dr. Fitzgerald into the £40,000 a year President's job naturally stems from his highly successful presidency of the EEC Council of Ministers during the first half of 1975, when Dr. Fitzgerald rapidly established himself as a formidable and resourceful champion of European co-operation.

## Czech Premier visits Turkey

By Metin Munir

ANKARA, Jan. 5.

CZECHOSLOVAK Prime Minister Lubomir Strougal arrived in Ankara to-day for a three-day visit which constitutes the newest landmark in Turkey's efforts to improve its relations with the Warsaw Pact countries.

Strougal, the first Czechoslovak Prime Minister to visit Turkey, was accompanied by his Minister of Foreign Trade, Andrej Barack.

Since assuming his premiership last April Turkey's Premier Süleyman Demirel has visited Romania and Bulgaria and hosted Soviet Prime Minister Alexei Kosygin.

All of these securities having been sold, this announcement appears as a matter of record only.

New Issue / December, 1975

\$50,000,000

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## LABOUR NEWS

## Bill supporting independent unions tabled in Lords

JOHN ELLIOTT, LABOUR EDITOR

ATTEMPT to tighten the Employment Protection Act so it does not allow employers to dismiss staff associations to which they are not members, a Bill supporting independent unions is being tabled in the House of Lords.

The Bill, introduced by Lord Brighthelm, who is also a member of the House of Commons, is expected to come up for debate later this month.

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For this reason ASTMS is keen to make it as difficult as possible for the associations to pass the certification test, and Mr. Brighthelm's former general secretary of the printing union.

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Royal Assent, an amending Bill is introduced by a member of the council of ACAS which will bias the interpretation of the definition of 'independent' trade union in favour of trade unions with members in many companies and against trade unions with members in one company.

Mr. Nicholson's complaint stems from the fact that one of the criteria which might count against certification is whether an organisation has members in only one company—as often happens with staff associations.

The other criteria include whether an employer helped to form the union, whether he helps it with finance or in a material way, whether the employer sits in on union meetings or receives reports of its affairs.

Despite Mr. Nicholson's objections however, the criteria are generally accepted by the Government and by many employers and union leaders.

They are in line with ideas put forward by the former Commission on Industrial Relations and are expected to make the job of the Certification Officer easier when he comes to decide which unions are or are not independent.

On the same day the BMA will start sending out ballot papers to 11,000 hospital consultants asking them if they accept a compromise formula for phasing out private practice from National Health Service hospitals.

Those who turn down the proposals are being asked to send undated forms of resignation for use by the BMA "if necessary".

The ballot result is expected towards the end of the month.

Some consultants are treating emergencies only in protest at the Government's promise of legislation against private practice in the NHS.

Mr. C. Hess; Miss Anne Mackie, assistant industrial relations advisor at Underley; Lord Allen, general secretary of the Union of Shop Distributive and Allied Workers; Miss Agnes Patrick, former governor of Glasgow's social work committee; Mr. Alexander Nicol, vice-chairman of Joseph Lucas.

Last night the commission members attended a party at the Banqueting Hall, Whitehall, given by Mr. and Mrs. Michael Foot for people active in women's rights to celebrate the implementation of the Equal Pay Act and the Sex Discrimination Act.

Miss Lockwood reported it had dealt with 500 inquiries on the new laws last week.

Members of the commission at the meeting (above) yesterday were from left to right: Mrs. Marie Patterson, national officer of the Transport and General Workers' Union; Mr. John Beale, West Glamorgan chief education officer; Miss Ethel Chipchase, secretary of TUC women's advisory committee; Mr. Eric Robinson, principal of Bradford College; Mrs. Caroline Woodroffe, chairman of Brook Advisory Council; Lady Elizabeth Howe, the Commission's deputy chairman; Miss Betty Lockwood;

Mr. C. Hess; Miss Anne Mackie, assistant industrial relations advisor at Underley; Lord Allen, general secretary of the Union of Shop Distributive and Allied Workers; Miss Agnes Patrick, former governor of Glasgow's social work committee; Mr. Alexander Nicol, vice-chairman of Joseph Lucas.

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Miss Lockwood reported it had dealt with 500 inquiries on the new laws last week.

Members of the commission at the meeting (above) yesterday were from left to right: Mrs. Marie Patterson, national officer of the Transport and General Workers' Union; Mr. John Beale, West Glamorgan chief education officer; Miss Ethel Chipchase, secretary of TUC women's advisory committee; Mr. Eric Robinson, principal of Bradford College; Mrs. Caroline Woodroffe, chairman of Brook Advisory Council; Lady Elizabeth Howe, the Commission's deputy chairman; Miss Betty Lockwood;

S. G. Warburg & Co. Ltd., announce that the redemption instalment of £1,200,000 due 5th February, 1976 has been met by purchases in the market to the nominal value of £64,000 and by a drawing of Bonds to the nominal value of £1,136,000.

The distinctive numbers of the Bonds, drawn in the presence of a Notary Public, are as follows:—

NEW ZEALAND 7½% Sterling/Deutsche Mark Bonds 1978																			
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The distinctive numbers of the Bonds, drawn in the presence of a Notary Public, are as follows:—																			
1000 Bonds																			
3	9	12	19	21	29	33	38	43	48	10854	10858	10863	10867	10878	10883	10888	10892	10897	10902
54	107	111	116	121	125	131	134	140	147	10908	10912	10917	10921	10927	10931	10936	10940	10945	10949
156	160	168	174	179	183	188	192	198	202	10955	10959	10964	10968	10974	10978	10983	10988	10993	10998
207	212	219	226	231	235	241	244	248	252	11001	11005	11010	11016	11021	11025	11030	11034	11039	11044
282	287	294	301	306	310	315	318	322	325	11048	11052	11057	11062	11067	11071	11076	11081	11086	11091
311	316	323	329	334	338	343	346	350	353	11098	11102	11107	11112	11117	11121	11126	11131	11136	11141
363	368	375	381	386	390	395	398	402	405	11143	11147	11152	11157	11162	11166	11171	11176	11181	11186
409	413	419	424	429	433	438	441	445	448	11180	11184	11189	11194	11199	11203	11208	11213	11218	11223
458	463	469	474	479	483	488	491	495	498	11227	11231	11236	11241	11246	11250	11255	11260	11265	11270
503	508	514	519	524	528	533	536	540	543	11273	11277	11282	11287	11292	11296	11301	11306	11311	11316
550	555	560	565	570	574	579	582	586	589	11313	11317	11322	11327	11332	11336	11341	11346	11351	11356
598	603	608	613	618	622	627	630	634	637	11353	11357	11362	11367	11372	11376	11381	11386	11391	11396
645	650	655	660	665	669	674	677	681	684	11398	11402	11407	11412	11417	11421	11426	11431	11436	11441
692	697	702	707	712	716	721	724	728	731	11448	11452	11457	11462	11467	11471	11476	11481	11486	11491
738	743	748	753	758	762	767	770	774	777	11498	11502	11507	11512	11517	11521	11526	11531	11536	11541
783	788	793	798	803	807	812	815	819	822	11548	11552	11557	11562	11567	11571	11576	11581	11586	11591
828	833	838	843	848	852	857	860	864	867	11598	11602	11607	11612	11617	11621	11626	11631	11636	11641
873	878	883	888	893	897	902	905	909	912	11648	11652	11657	11662	11667	11671	11676	11681	11686	11691
918	923	928	933	938	942	947	950	954	957	11698	11702	11707	11712	11717	11721	11726	11731	11736	11741
963	968	973	978	983	987	992	995	999	1002	11748	11752	11757	11762	11767	11771	11776	11781	11786	11791
1008	1013	1018	1023	1028	1032	1037	1040	1044	1047	11798	11802	11807	11812	11817	11821	11826	11831	11836	11841
1053	1058	1063	1068	1073	1077	1082	1085	1089	1092	11848	11852	11857	11862	11867	11871	11876	11881	11886	11891
1098	1103	1108	1113	1118	1122	1127	1130	1134	1137	11898	11902	11907	11912	11917	11921	11926	11931	11936	11941
1103	1108	1113	1118	1122	1127	1130	1134	1137	1140	11948	11952	11957	11962	11967	11971	11976	11981	11986	11991
1108	1113	1118	1122	1127	1130	1134	1137	1140	1143	11998	12002	12007	12012	12017	12021	12026	12031	12036	12041
1113	1118	1122	1127	1130	1134	1137	1140	1143	1146	12048	12052	12057	12062	12067	12071	12076	12081	12086	12091
1118	1122	1125	1129	1132	1135	1138	1141	1144	1147	12098	12102	12107	12112	12117	12121	12126	12131	12136	12141
1123	1127	1130	1133	1136	1139	1142	1145	1148	1151	12148	12152	12157	12162	12167	12171	12176	12181	12186	12191
1128	1132	1135	1138	1141	1144	1147	1150	1153	1156	12198	12202	12207	12212	12217	12221	12226	12231	12236	12241
1133	1137	1140	1143	1146	1149	1152	1155	1158	1161	12248	12252	12257	12262	12267	12271	12276	12281	12286	12291
1138	1142	1145	1148	1151	1154	1157	1160	1163	1166	12298	12302	12307	12312	12317	12321	12326	12331	12336	12341
1143	1147	1150	1153	1156	1159	1162	1165	1168	1171	12348	12352	12357	12362	12367	12371	12376	12381	12386	12391
1148	1152	1155	1158	1161	1164	1167	1170	1173	1176	12398	12402	12407	12412	12417	12421	12426	12431	12436	12441
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1168	1172	1175	1178	1181	1184	1187	1190	1193	1196	12598	12602	12607	12612	12617	12621	12626	12631	12636	12641
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1203	1207	1210	1213	1216	1219	1222	1225	1228	1231	12948	12952	12957	12962	12967	12971	12976	12981	12986	12991
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1303	1307	1310	1313	1316	1319	1322	1325	1328	1331	13948	13952	13957	13962	13967	13971	13976	13981	13986	13991







# The Executive's World

Rhys David looks at how Shell International now sets about...

## Picking the winners

A FIERCELY competitive growth only as fast as the highly technological chemical industry average it will attract only three stars, with more stars for a faster growth rate and less for a high product areas to be in slower one.

Under market quality, the ability of new products to achieve a consistently higher or more stable level of profitability than other sectors is assessed. The analysis will cover, for example, whether margins can be maintained at a time of excess capacity, susceptibility to commodity price behaviour, availability of technology to competitors, the number of market suppliers, the power of customers and the risk of substitution by other products.

The availability of feedstock and any possible problems, and the likelihood of environmental restrictions on the manufacture, transportation and marketing of a new product are also considered and stars similarly awarded. The stars are then converted into points and the points given under each criterion are then totalled so

been added together the position on the other axis becomes clear and by cross-reference to the horizontal axis the position of the product on the matrix can be obtained.

Within the matrix the boxes have been given labels to indicate the significance of the position in which products find themselves. If a product is in the leader box it will have scored high points on both axes and the implication is that the company should give priority to its development, devoting all the necessary resources.

The "Avis" label is meant to suggest that with the right allocation of resources the company can build on the number two position in which the product finds itself. The double or quit zone is seen as the area from which products that are destined to become future bright prospects should be selected.

Elsewhere in the matrix the custodial position—the one where most of any company's products are likely to fall at



Mr. W. C. Thomson

with those of its competitors which might, for example, be known to have more modern plant. Important licensing arrangements, access to different technology, or a stronger or weaker overall position in the market.

According to Shell the DPM, which owes some of its features to management theorists outside the company as well as within, is already much more than a bright idea, convincing as a theory but not in practice. "The DPM is now routinely used in any product sector review by the product divisions themselves and it is either an implied or an explicit element in overall corporate investment strategy," Mr. Thomson points out.

### Pass on

There remains the question why Shell, having developed a successful tool for making decisions, is happy enough to pass on the information to its competitors. According to Mr. Thomson, lack of discernment by companies in the chemical industry in embarking on ventures in product sectors in which they had no special advantages has been a factor in leading to the construction of excess capacity for certain products at certain times.

These products have then to be sold at marginal prices depressing prices for the industry as a whole to levels which cover little more than the variable manufacturing cost and which are insufficient to permit reinvestment in new plants. Shell believes that with wider use of techniques similar to DPM chemical companies could be guided to choose projects for which they were suited, to the benefit of the industry as a whole.

The DPM, however, is only a technique. Mr. Thomson stresses, and is only intended to apply to one aspect of the development of a rational corporate investment strategy—that concerned with making the choice between the development of different product sectors. Having used the DPM as a tool, management still has to use its own judgment in making up its mind.

## Touche Remnant defines its investment management

BY NICHOLAS LESLIE



Lord Remnant—optimistic that portfolios will "benefit from our new organisation."

MANAGEMENT OF investment trusts is a very individual matter. It can vary between a tightly defined structure and a very loose format. Critics of the performance of investment trusts even level the accusation—and rightly so in certain cases—that some management companies have no real investment management strategy at all.

Performance could be defined as the ultimate test of a management style and in the long run that must be true, even though it partly denies the fact that a place can still exist for the investment manager with an ability to pick winners come what may.

Wherever a trust may stand in the ladder of competence, even the best need in today's climate to ensure that they maintain interest. For, although over the years they have continued to attract funds, their popularity relative to other forms of investment has diminished, particularly where the general public is concerned. Some observers of the market even suggest that investment trusts have had their day and that there is little likelihood of many new trusts being set up.

The declining interest can be attributed to a number of factors, not least, perhaps, being the competition offered by such simple forms of investment as unit trusts, building societies, and local authority stocks. Also, they are "closed-end" funds meaning that—unlike unit trusts where the number of units in issue can vary from time to time when new money comes available or units are sold—they have a fixed capital to invest and although they can borrow cash for the benefit of the fund a certain inflexibility is inherent in the structure.

Additionally, investment trusts cannot advertise their shares—other than at the time of the initial share issue—in contrast to unit trusts' practice of regular advertising.

Over the past 10 years or so there have been many moves to consolidate the investment trust market by putting them together in groups. One such grouping—has been Touche Remnant and Co. Since 1965, the number of investments managed has grown from five to 14, and the total of funds it manages has risen over ninefold from £62m. to £576m.

This puts it in the generally accepted position of being the largest group of investment trusts. That does not mean, however, that it is the largest fund management group since, even with its smaller pension fund business, it remains below such companies as Hill Samuel and Robert Fleming which include large pension fund, unit trust and other fund management among their activities.

But, while Touche Remnant's physical growth has been rapid, it is fair to say that the necessary adaptation of its investment management organisation should be based on overall benefits for the operation, they suggest that awareness of new tax laws and cost of living is important.

Taking a view on seven European countries, and accepting that a direct comparison of statistics among these countries is impossible, the consultants have nonetheless worked out a basis of comparison for how a foreign executive will fare.

The consultants suggest that pre-tax income, taxable income and even after-tax income are not valid statistics in determining remuneration policies that cross national lines—rather, considerable weight must be given to what disposable income will buy and thus what standard of living an executive can expect to maintain.

While most western European countries meet the first eight criteria—with the exception possibly of Italy in respect of political stability—the consultants maintain that significant differences prevail in respect of taxation and cost of living. New personal income tax laws and differing rates of inflation have caused significant shifts in the degree of attractiveness of countries and while the consultants admit that location of regional

structural structure has lagged on a concept of a group of 24 people with specialist functions, "retaining the principle that each of our investment trust company clients operates within a strategy set by its own Board—very different, as we understand it, to other investment trust groups" (although a view which some are ready to refute). With pension fund management, however, Touche Remnant strongly influences and other City investment organisations.

The aim is obviously to enhance the performance of each trust portfolio and that will ultimately depend on investment decisions. But such decisions should now be made with the benefit of improved availability of back-up research and better communications both internally and with outside sources of investment advice. Rounding off the changes has been a recent move into new offices in Winchester House, in London Wall, where a fresh open-plan layout of the investment management operation is expected to prove beneficial.

The restructuring began some 18 months ago when it was decided to give greater responsibility to each part of the investment management team. Lord Remnant, managing director of Touche Remnant, comments that the aim was to "put greater emphasis on the importance of each portfolio rather than on the general spectrum of investment."

The investment team had their assistants have the responsibility of participating in broader areas of investment work, particularly in assigned geographical areas and stock market sectors so that the widest specialised coverage can be achieved, with outside advisers knowing who to contact with information or suggestions.

Mr. R. Millar, A. Touche Remnant director and director of investment services, says the resulting organisation is based

there are also two managers assisting Mr. Millar.

There is specific monitoring by the investment services analysts and PRAs of some 400 companies, drawn from the three major stock markets of London, New York and Tokyo, which account for up to 90 per cent. of portfolios under management. Who is responsible for which companies has also been made known to banks, stockbrokers, etc.

Each investment manager, who at present is also a director on the Touche Remnant Board, has the flexibility to buy and sell shares for his portfolios on an individual basis rather than, as has occurred in the past and applies to some investment trusts, on a block basis whereby shares are bought and spread around several portfolios. His assistant should also have this flexibility and the overall aim here is to ensure emphasis on each portfolio.

The growth at Touche Remnant has been accompanied by a move which saw 13 of the 14 investment trusts buying all the equity of their management company. The group now comprises: Atlas Electric and General Trust; Bankers' Investment Trust; CLRP Investment Trust; Cedar Investment Trust; City of London Brewery and Investment Trust; Continental Union Trust Company; Industrial and General Trust; International Investment Trust; Law Debenture Corporation; Sphere Investment Trust; Standard Trust; Trust and Agency Company of Australasia; Trust Union; and Trustees Corporation.

What the restructuring will eventually achieve in terms of portfolio performance remains to be seen. Some initial private reactions in the City range from a certain scepticism about practice matching the theory to a pat on the back for Touche Remnant having organised such a move. Although much of the restructuring can be found in one form or another elsewhere in the investment trust management field, the effort by Touche Remnant to make absolutely clear to those it comes in contact with its divisions of responsibility and who handles what has certainly impressed some people.

Another factor which will have to await events is whether shares of Touche Remnant trusts will become more popular. Only one-third of its funds are invested overseas and it has been those trusts with a large overseas content which have been attracting the most attention.

Lord Remnant put it this way recently to stockbrokers, etc.: "Don't look for a big increase in business as a result of our reorganisation. Bear in mind that as 'closed funds' we operate within certain constraints. We are optimistic, however, that the portfolios for which we are responsible will benefit from our new organisation, all under one roof."

### Directional policy matrix

	Prospects for future profitability			
	Unattractive	Average	Attractive	
Company's competitive position	Disinvest	Phase withdrawal	Double or split	Weak
			Custodial	
	Phase withdrawal	Custodial	Avis	Average
Strong	Cash generator	Growth	Leader	
			Leader	

### Matrix

Shell's tool for achieving this is termed the directional policy matrix (DPM), and is built round two axes: one—the horizontal—showing the prospects of profitable operation within a particular sector under investigation and the other—the vertical—measuring the company's present competitive position within the sector against other companies. The matrix is then divided into a series of boxes, and depending on its position on the two axes each project will fall into one of nine.

The technique developed by Shell for deciding how to place projects within the matrix uses a system of stars and gradings which owes something to both the Michelin Guide and to which? magazine. But it is capable of being used not only within the chemical industry but with adaptation in other diversified businesses which embrace separately identifiable sectors.

In chemicals Shell has decided there are four main criteria which need to be used to place products on the horizontal axis displaying the prospects for profitability. These are market growth rate, market utility, feedstock, and environmental aspects, and depending on how the project fares under the analysis of a team of experts from within the company it will be accorded from one to five stars. Thus if it is product for which demand will

that the position of the new product along one arm of the matrix can be determined.

In the analysis of a company's competitive position in a particular sector three criteria are used—market position, production capability and product research and development. If a company is in a pre-eminent position in a particular market likely to be followed by others in pricing and with acknowledged technical leadership it will probably award itself five stars. If, however, it is one of a number of major producers it may mark itself down to four while if only a minor producer it will give itself two.

In assessing production capability factors such as whether the process used is modern, whether the plant is big enough for market share to be maintained, the degree of security from breakdowns or industrial action, and logistics to principal markets are considered. The research and development assessment will take into account product range and quality, technical service and applicational development.

When the points under each heading (on a 0-4 scale to correspond with the 1-5 stars) have

any one time—suggests a strategy of maximising cash generation without further commitment of resources. Where products are in the growth position the indicated strategy is to allocate resources sufficient to enable the product—which will probably be generating the funds itself—to grow with the market.

### Prospects

The products in the left-hand column will be those with poor prospects where perhaps a new product is taking over. It remains possible, however, for companies with a strong position in this sector to earn satisfactory profits which can be used to finance faster growing areas. In the disinvest sector products will probably already be losing money and the correct strategy is probably to dispose of the assets as quickly as possible.

The system of course need not only be used to assess a company's own prospects in a particular product area or to look at the viability of existing products. The matrix can be used to compare a company's prospects in a particular market

## The shifting criteria for regional HQs

BY NICHOLAS LESLIE

THE ATTRACTION of Switzerland, Belgium and the U.K. as bases for regional headquarters for multinational companies may be fading. While in the past the major criteria relevant to multinationals have not been surpassed in these countries, the differences to-day among major western Europe industrialised countries are not so widespread.

This is the contention of international management consultants Towers Perrin Forster and Crosby. In a quarterly newsletter, the consultants suggest that criteria of multinationals for setting up a regional headquarters are without any order of priority, as follows:

- 1—Stability and orientation of government.
- 2—Existence of an international business community.
- 3—Degree of acceptance of foreigners.
- 4—Attractiveness of physical and social environment.
- 5—Availability, quality and cost of educational facilities.
- 6—Availability and cost of labour.
- 7—Lack of statutory constraints.
- 8—Adequacy of communications facilities.
- 9—Level of individual taxation.
- 10—Cost of living.

While most western European countries meet the first eight criteria—with the exception possibly of Italy in respect of political stability—the consultants maintain that significant differences prevail in respect of taxation and cost of living. New personal income tax laws and differing rates of inflation have caused significant shifts in the degree of attractiveness of countries and while the consultants admit that location of regional

headquarters should be based on overall benefits for the operation, they suggest that awareness of new tax laws and cost of living is important.

Taking a view on seven European countries, and accepting that a direct comparison of statistics among these countries is impossible, the consultants have nonetheless worked out a basis of comparison for how a foreign executive will fare.

The consultants suggest that pre-tax income, taxable income and even after-tax income are not valid statistics in determining remuneration policies that cross national lines—rather, considerable weight must be given to what disposable income will buy and thus what standard of living an executive can expect to maintain.

Many companies are now reviewing their regional headquarters situations, say the consultants. And they add that among actions being considered, in addition to moving the headquarters sites, are: reducing expatriate staff; decentralising operations; shortening tours for expatriates; and establishing more formal remuneration policies.

The consultants thus conclude that with remuneration being an area on which legal, political, economic and social events have a direct impact, when the external constraints are multiplied five, ten or 20 times, depending upon the number of countries the companies operate in, programmes developed must be well designed, equitable and flexible.

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# Autumn's prophecy is January's bad news

SOME very hard talking went on behind the scenes before the Government decided to bid farewell to a British-owned colour television tube industry. Thorn's decision to pull out of the business leaves the field to Mullard, a subsidiary of Dutch-based Philips, although there is a possibility of a much more thoroughgoing of caps in the air in kind as a result. Mullard, like Thorn, has been working at considerably below economic levels for some time. Even if it were able to pick up all the business that Thorn leaves behind, which is unlikely, it would still not be thriving. Thorn has said that its own demand for tubes will be met from the open market from now on; that open market is likely to include the Japanese, U.S.-owned RCA, (with which Thorn has technical links), and Mullard. Could the gapmaker be about to turn poacher?

Over the past months there has been an amount of wheeling and dealing while ways of saving U.K. colour tube production were considered. At every new turn the basic facts proved the major blockage. Britain has the capacity to produce 2m. colour television tubes a year. Britain bought 1.6m. colour television sets last year.

## Block

That more than half those sets had imported tubes in them is arguably academic. A complete block on imported tubes at any stage over the past 12 months would have eased the situation considerably, but would still have left the tube makers with surplus capacity.

There are many parallels with the motor industry saga over the past few years. Britain's colour tube capacity was planned at a time when it seemed

without some valid reason. For a time there were attempts to find this reason. Close attention was paid to the price at which Japanese tubes were being sold in this country (less than £40

indication of the actual price levels of Japanese tubes coming into the country. But the television tube industry has needed something rather more dramatic than this 13-month period of closure had not been decided upon); or had to stimulate demand in order to take up the slack; or had to opt for a gentle stimulation of demand combined with a crack-

... If a viable picture tube industry cannot be maintained in the U.K., then the set makers will be in the hands of their major overseas competitors ... and their survival in the long term would be seriously endangered

—National Economic Development Office, October, 1975

... Thorn Colour Tubes has reluctantly decided after the failure of lengthy investigations and representations with Government departments to withdraw from the colour picture tube business

—Thorn Electrical Industries, January, 1976

a time when things came to a head in the autumn) and attempts were made to show that this was dumping. As it turned out the Japanese appear to have shown that they could make a nice profit at this price and the allegations were quietly dropped. Instead, Tokyo promised to slow things down a little after a visit from British Trade Secretary, Mr. Peter Shore, and then the British announced a monitoring system immediately prior to Christmas which will give a week-by-week

to save it for some time. The industry is capital intensive—unlike set-making which is a labour intensive assembly job—and a long period of unused capacity rapidly produces heavy losses which cannot be reduced by redundancies to the same extent as in other businesses.

By August of this year it was clear that industry and Government combined had to find a way of coping with the losses (Thorn alone lost £6.6m. in March of last year and it would have been more in the current

down on imports. For various reasons all these options were rejected. There is some feeling that perhaps the fact that television's labour force is predominantly female and, until now, has failed to show any particular political push, had something to do with the decision to let Thorn's tube-making go.

Of course, there is the argument that colour television is a candy-floss industry and therefore not particularly important to the wider economic realities.

However, as the Electronics EDC delegation told the Industry Secretary, Mr. Eric Varley, a couple of months ago, colour television is simply the consumer tip of a large electronics iceberg. A healthy domestic electronics business is of considerable help to the capital electronics side. Both industry and defence make widespread use of electronics products which are frequently spin-offs from consumer-orientated research and are sometimes less expensive when there is a consumer arm to carry some of the overhead. The delegation told Mr. Varley: "The large scale of production of some components made possible by the demand from the consumer sector leads to low production costs which are also to the benefit of the electronics capital goods sector. And it went on: "Investment in component manufacture in the U.K. would be discouraged by the absence of sound consumer market."

While industry tended to muller into its beard and place trust in "private" discussion with Government for much of the year, Mr. Frank Chapple, the Electrical and Plumbers' trade union chief, was less shy. He lambasted the Civil Service for a lack of understanding of industry, talking of "frothy ignorance." His view of the wider implications was that Whitehall and Westminster had not seen the full horror of the position.

High volume demand for domestic electronics, he argued, were vital because "they maintain a high level of component supply which assists the electrical industries in preventing this country from turning into a nation of assembly lines and nothing else. The component

manufacturers, often unknown by name to the wider public, use the volume demand of our industry to finance the expensive research and development that is so important for the country's economic future. This R. and D. is also vital to the country's defence capability in sophisticated weapons. Without their contribution our imports of defence equipment would soar, and our very independence as a nation would be undermined."

## Alternative

Of course, Thorn is not the first to throw in the towel. Earlier Pilkington, which had seen a bright future for television tube glass, had spent £4.7m. in setting up what was regarded as the most modern tube-glass plant in Europe, and then last year said it was closing, and would not restart. This put Thorn firmly into the hands of rival Mullard, the only remaining home-based maker of suitable glass, with the alternative of looking to France or Germany.

For a time the Government tinkered with the idea of encouraging Thorn, Mullard and Pilkington into one big tube-making group, but this too was abandoned as too complex a task.

Unless the Government has some spectacular plans for Mullard the British domestic electronics industry is not going to be very well placed should the economy start to recover. Without substantial investment Britain will have the capacity to produce something over 1m. colour television sets tubes a year. With demand running at 2.5m. sets a year in 1975 this means a commitment to

spend (at present prices) some £80m. a year on tube imports, most of this probably from Japan. It also means that much of Britain's television industry becomes simply an assembly line job which again will need either heavy investment in capital equipment, or low wages, in order to make it viable.

If all this sounds over dramatic it is worth noting that it has happened in radio already. In 1960 Britain had a healthy radio export market and imported only four per cent. of needs. By 1974 the import share of the market had risen to 88 per cent.

The Government still has a little room for manoeuvre. Although Mullard is foreign-owned it at least operates in EEC. Obviously Philips is going to need a little bit of encouragement if it is going to prepare itself alone in order to meet any future demand. One of the things it might ask is that whatever policy is decided upon for the future it becomes a long-term policy. In recent years Chancellors have made 47 changes in Purchase Tax, VAT, hire purchase and rental deposit regulations on 31 separate occasions. Under these circumstances the industry has shown itself unwilling to leap too quickly into any boom—reason for the high level of imports at various times in the past. That it took the plunge this time is remarkable, and it has suffered in consequence.

It is interesting to note that one of those who did speak out last year in criticism of the Government was Mr. Jack Akerman, managing director of Mullard. He said: "Unless action is taken immediately the British TV industry will be dead within 12 months."

That was in September.

## Letters to the Editor

### Managerial unions

From The General Secretary, Steel Industry Management Association.

Sir,—I have noted with considerable interest the stories by Roy Rogers on December 16 and 29. I suppose that it might be some form of compliment that the name of my association should be adopted by the Press as a generic title for a particular group of managerial trade unions. But there is a fallacy in correlating SIMA with the new managerial trade unions in the shipbuilding and the aerospace industries.

I cannot speak for either the British Aerospace Staff Association or the Shipbuilding and Allied Industries Management Association. I had not heard of the former until I read your columns of December 29. So far as the Association of Shipbuilding Managers is concerned, it is true that early in 1975 managers at some yards in Scotland and England approached SIMA for advice on how to set up their own trade union. SIMA welcomed such realisation by managers of the need for organised and skilled representation in promoting or defending their interests. But I have had no contact with SIMA since it was set up. The fact that a former assistant general secretary of SIMA has taken post as its general secretary is simply a coincidence despite the comments on December 16. My former colleague holds that he was "head-hunted" by my new firm, and he was poached.

I would also like to make it clear that while SIMA maintains relationships with similar trade unions, within and outside the TUC, it has always eschewed any contact with either the Confederation of Employee Organisations or the organisation carrying the title of IMPACT.

The essential consideration is the matter of who is bargaining whom. So far as SIMA is concerned, it was the TUC which slammed the door with a decision by the general council in February, 1969, to endorse that SIMA has no valid claim to be recognised as a trade union representing British Steel Corporation managers. This decision was virtually a proscription of SIMA, made in your absence, and before we had approached the TUC about possible affiliation. It is relevant that the York annual delegate conference of my association in October, 1974, carried a resolution, by 92 votes in favour, 20 votes against, and six abstentions, that SIMA should apply for affiliation to the TUC. (At the same conference, another resolution was carried overwhelmingly that the national recognition rights of SIMA should be protected by any means, including industrial action if this became necessary.) But of course, approach to the TUC by SIMA for direct affiliation is impeded by the proscribing decision.

SIMA holds national and local representation agreements with both public and private sectors of the steel industry for some 12,500 managers of all professions and in all ranks from second-line supervision to works general management. We have grown self-reliant in defending our recognition rights, and in fending off a running series of industrial actions by TUC-affiliated unions seeking to deprive us of these recognition rights. It is true that we have responded to an invitation by the Iron and Steel Trades Confederation to explore, without commitment at this stage, the possibility of a new form of unification of those unions whose

members are entirely drawn from the steel industry.

It is a piece of nonsense that the TUC should be examined on its own merits and on the record of its achievements as a bona-fide trade union over the years. I am sure that the general membership would support a direct challenge to the TUC for one thing, we would want to take our rightful place in the generation of policy and in the stream of thinking and activities which the TUC undertakes; for another, we want to be able to influence the negotiating policies of the TUC Steel Committee unions, who hold back our achievements; they represent clerical and supervisory staffs employed by BSC, and they tend to put the brake on SIMA through differentials to their own, more limited negotiating performances.

Robert A. Muir, 34, The Parade, High Street, Watford, Herts.

### Long-term interests

From Mr. W. Houlahan

Sir,—Who would disagree that the present marketable Government debt structure is highly unsatisfactory and the cost of servicing it potentially ruinous? Forecasters are almost all in agreement that the rate of inflation will fall sharply through 1978. As the potential rate at which Government debt will be monetised is going to be high and rising over the next few years, and as the major factor in the equation used to forecast the likely rate of inflation in the late 1970s, then the solution is to reassure those taking up long-term debt that the rate of monetisation will be limited in some way. For the time being, and until the debt structure has the appropriate profile, debt could be converted on maturity into long-term indexed bonds. In the circumstances of falling rates of inflation, the fear of those who hold or are tempted to hold long-term debt would be allayed. The Government would solve the problem of restructuring its debt and the long-term rate of interest would certainly fall.

If this action were to cause a general decline in the interest rate structure, then the stage would be set for a revival in the corporate debenture/loan market.

W. J. Houlahan, 20, Richmond Court, Queens Road, Kingston, Surrey.

### Very little difference

From Mr. Douglas Jay, MP.

Sir,—Mr. Schattmann (December 23) gives most interesting figures of comparative working time needed in the U.K., Germany and Sweden for a male worker in manufacturing industry to earn enough to buy a given physical amount of food, clothes etc. This is a valid method of comparing standards of living, and Mr. Schattmann's figures substantially confirm the very truth I was expressing: that even in 1975 and even compared with countries with the highest standard of living of all (Germany and Sweden) the difference is not so great. Mr. Schattmann's figures show that the British worker has to work a shorter time to buy a steak than the Swedish; the same time as the German to buy flour; less time than the German to buy butter; less time than the German to buy a suit; only a little more than either to buy shoes; and only marginally

more than both to buy a refrigerator.

This precisely confirms my argument in my article of December 3 that, taking consumer goods as a whole, there is not much difference—contrary to all the statistics which are frequently made.

Douglas Jay, House of Commons, S.W.1.

### Aid for the Parties

From Mr. V. Linacre.

Sir,—It is not surprising to read Professor Richard Rose's advocacy (December 29) of a compulsory subsidy for the political parties at the taxpayers' expense. The feature of this utterly depressing suggestion is that it is almost bound to be implemented, without public consultation, because pressure by academics will become irresistible to the all-too-amenable MPs, and once introduced on a modest scale the practice will be permanently established and extended over the years until the voluntary principle—which is so vital to democracy—has been virtually extinguished. The larger the State grant the easier for a party to sever connections with the grass roots and concentrate power at headquarters.

Trade unions will certainly not object for once this principle is entrenched the next step will be for academics to make out an equally plausible case in favour of subventions out of taxation towards unions' expenses, ostensibly to promote industrial democracy but actually to relieve their leaders' dependence on contributions from the rank-and-file.

If a major party cannot raise a paltry £500,000 extra income (equivalent to a mere 10p per head per annum from only 5m. voters) it cannot claim to govern the country. How can a bankrupt party offer solutions to the nation's economic ills? To seek an allocation from public funds for such a purpose in the present crisis is unconscionable.

Confronted with increasing public apathy and disillusionment towards Parliament—resulting from the shift of power away from the legislature to the expanding apparatus of agencies, boards and commissions, and the state unions—does Government decide to take remedial measures to reverse the trend? Not instead it will accelerate the trend, completing the vicious circle by ensuring that, if people are not sufficiently interested in the parties to sustain them freely, then people must be forced to sustain them by taxation.

V. T. Linacre, 11, Park Road, East Grinstead, Sussex.

### Routes for roads

From Mr. A. W. Wainwright.

Sir,—It is good to see the letter from Mr. Andrew Warren (January 3) in which he explains the urgent need for new roads in London and other parts of Britain. He concludes by saying that some £650m. of taxpayers' money is being ploughed into our deficit ridden railways. A method of transport which takes just 10 per cent. of freight and 8 per cent. of passenger movement. Surely the time has come to convert many of the splendid routes at present monopolised by a few trains into the roads we so urgently need. An ideal railway for conversion would be the former Mid-

land line with its large London terminal at St. Pancras next door to Kings Cross. This would accommodate a long distance bus station as well as giant car parks, and as the Midland line runs adjacent to the M.1 at several points on its way north it would enable M.1. traffic to run directly into St. Pancras.

A. J. Watkinson, 3, Otley Road, Harrogate, North Yorks.

### Construction priorities

From The Chairman, Hill Construction Co. (Engineers)

Sir,—I refer to the statement on New Year prospects for the construction industry by Ernest Smith, president of the National Federation of Building Trades Employers (December 31). Mr. Smith rightly highlights the extent of the 1975 building recession and is far from optimistic about prospects for 1976.

May I echo Mr. Smith's call for a programme of refutation for this industry. We are not asking for hand-outs, merely the opportunity to contribute to the creation of wealth for this nation.

Increasingly, one feels that those of us who can contribute most to the recovery of the economy are having to struggle against considerable odds—out from competition, which we welcome, but from Government policy which seems to give little priority to encouraging investment in industry.

Dudley V. Hill, Woodside Road, Eastleigh, Southampton.

### Direct debits

From Mr. K. Monroe.

Sir,—Mr. Stratton (December 29) refers to errors caused by direct debits. I never sign a direct debit but recently it has come to my attention that some otherwise reputable clubs will not accept new members unless they agree to pay their subscription by direct debit. I can only hope that they do not get any new members.

K. R. Monroe, Harley Buildings, 11, Old Hall Street, Liverpool.

### Jargonese for all

From Mr. J. Prentice.

Sir,—Lombard's imaginary speaker (December 30) would never carry conviction. The reason for omitting "an answer to this overriding cultural challenge" must surely be that "his cohorts were carrying out an in-house study, without which basic surgery to fundamental sympathy could be envisioned."

J. Prentice, 29, Wilton Road, London, S.W.1.

### Speeds on the roads

From Mr. W. Naphine.

Sir,—As a follow-up to the admirable article by Joe Rogaly (December 24), why don't we seize the opportunity afforded by motorways?

W. Naphine, 14, Nephine Road, N.W.6.

## To-day's Events

GENERAL

Sir. Anthony Wedgwood Benn, Energy Secretary, in Iran for talks following recent Paris energy conference.

Mr. Peter Shore, Trade Secretary, continues visit to India.

Lord Gornow-Roberts, Minister of State, Foreign Office, continues visit to Brunei.

Election of new Stock Exchange chairman.

Joint talks begin between Chrysler management and unions on operation of redundancies.

Iron and Steel Trades Confederation national executive meets.

Sir. Campbell Adamson, CBI director-general, speaks at his London and South East Region annual lunch, Cafe Royal, W.1.

International Accounting: Standards Committee expected to issue draft discussion document on inflation accounting.

Sir Lindsay Ring, Lord Mayor of London, attends Weavers Company dinner, Vintners Hall, E.C.4.

EXHIBITIONS

International Boat Show, Earls Court.

Camping and Caravan Exhibition, Olympia.

Brighton Gift Fair, Metropole Centre.

OPERA

English National Opera production of The Ringgold, conductor Charles Mackerras, Coliseum Theatre, W.C.2, 7.30 p.m.

D'Oyly Carte production of The Mikado, Sadler's Wells Theatre, E.C.1, 7.30 p.m.

BALLET

Royal Ballet: Margot Fonteyn and Rudolf Nureyev dance Romeo and Juliet, Covent Garden, W.C.2, 7.30 p.m.

London Festival Ballet dance The Nutcracker, Royal Festival Hall, S.E.1, 7.30 p.m.

MUSIC

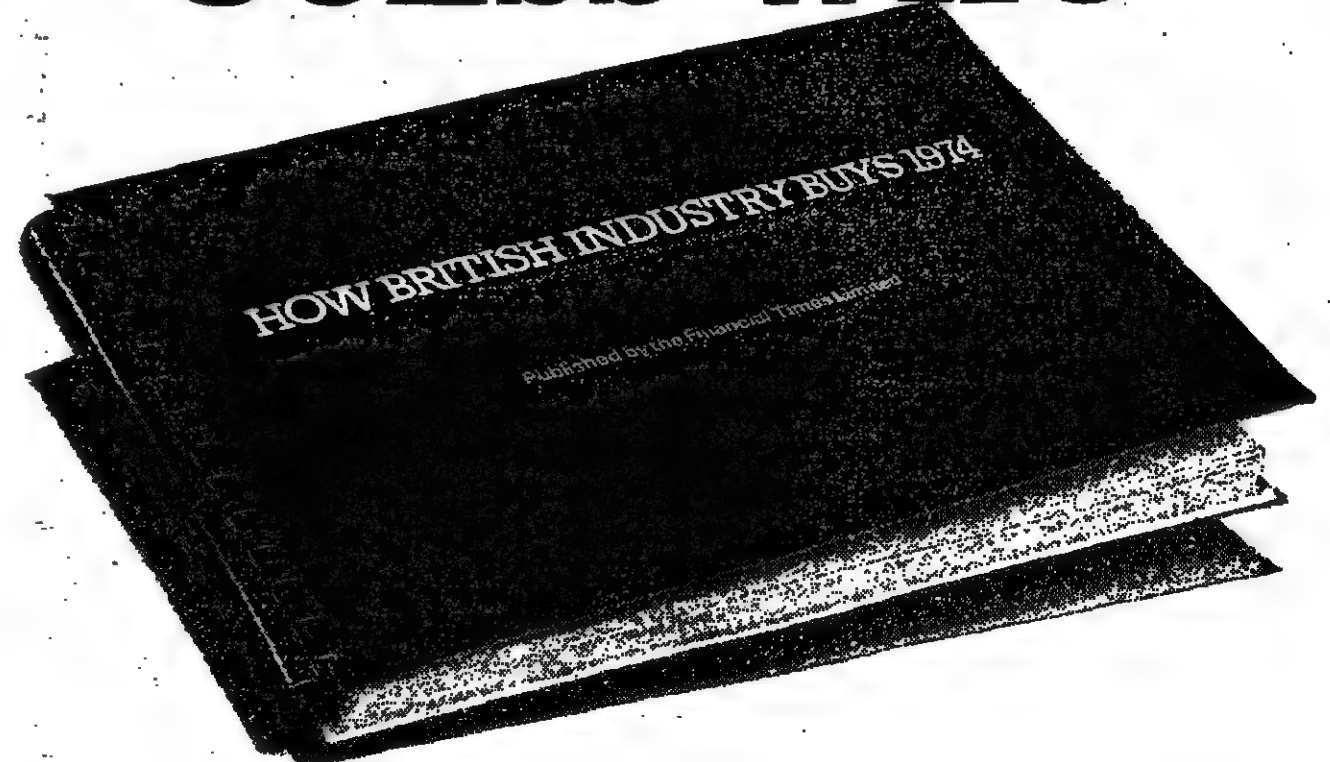
Alan Oke (baritone), Derek Clark (piano) and Paul Gregory (guitar) in programme of works by Berkeley, John Weeks, Musgrave, and Britten, Purcell Room, S.E.1, 7.30 p.m.

Robert Woolley gives harpsichord recital of works by Bach, Couperin, Dupuy, Froebel, Rameau, and Sweelinck, Wigmore Hall, W.1, 7.30 p.m.

SPORT

Tennis: British junior covered courts championships, Queen's Club.

# KNOW WHO GUESS WHO



The Financial Times has been investigating the buying procedures of British industry. Studying the composition of decision-making units in industrial purchasing situations. And assessing the roles and influence of various individuals and groups at different stages in the buying process. Now we have made the data available in the 195-page "How British Industry Buys, 1974". Presented in tabular form, with interpretive

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# COMPANY NEWS + COMMENT

## AVP forecasts advance to over £4.7m.

TAXABLE profits of the AVP Industries group—property investment and development, manufacturers and contractors, hoteliers and distributors—increased for the current year to March 31, 1978, are expected to be not less than 12.5 per cent. above the £2.2m. achieved in 1977-78, says chairman Mr. Harold H. Poster, in his interim statement.

This would give a minimum total of over £4.7m. Last year's figure was a record and itself an increase of 10.56 per cent. over the previous peak of £2.61m. in 1973-74.

In his annual review last September Mr. Poster said that turnover and profits for the first four months of this year had shown satisfactory increases, and he expressed his confidence of a continuation of that trend.

He now reports that, in spite of the limitation on profit margins consequent upon price control, profits for the first six months at £2.04m. were 15.33 per cent. higher than for the corresponding previous year period.

The second interim dividend is 0.65p net per 25p share, against 0.57p, equal to an unchanged 1p per share gross. Last year's net total was 2.405p paid from stated earnings of 11.27p.

First half 1978 1977

Turnover £1,855,100 £1,430,322  
Profit £2,041,416 £1,813,261  
Corpor. tax £167,000 £167,000  
Attributable £1,874,416 £1,646,261  
Interim net £154,136 £127,079

● **comment**

AVP is still moving forward smoothly enough. Property is ticking over, 90 per cent. occupancy rates at the London hotel are keeping the service operations ahead and there has been some volume growth in office furniture. Next month the two Midlands hotels come on stream to swell the number of beds in the group by roughly a third.

But over the past year the shares have only moved in line with the market; one explanation may be AVP's apparent balance sheet puzzle. In the two years to March 1975, group gross fixed assets rose by £8.3m., depreciation and retentions over the period totalled £3.5m. and borrowings actually declined. A rise of £3m. in creditors last March helped keep the group borrowing ratio to 48 per cent. of shareholders' funds; and AVP claims currently to be still free of balance sheet strains.

As for the shares, they yield 6.3 per cent. covered 4.7 times by 1974-75 earnings.

Statement this Page

**Allied City Share Trust**

Shareholders of Allied City Share Trust are told that the directors are doing "everything in their power" to ensure that the audited accounts for the year to March 31, 1978 are available as soon as possible.

During September, the company acquired a further 5,000 M. P. B.

### HIGHLIGHTS

Lex discusses the implication of Thorne's announcement to withdraw from the colour tube business and close the business at Skelmersdale, along with the interim figures from Allied Retailers which show recovery plus strong volume, together with a forecast of £3m. for the year. Elsewhere, AVP has been bolstered by a high occupancy rate in its London hotel along with some volume growth in office furniture. The Redman Heenan report implies that the company is looking for something extra this year despite a smaller order book.

Russell and Co. Ordinary shares for £8,200 and now holds 49 per cent. of the capital.

Existing option arrangements were extended to enable Allied City to enlarge its holding in Russell to 62 per cent.

Cost of exercising the option—no later than June 30, 1977—would be £35,000.

**Bishopsgate Property setback**

INCLUDING the share of 11 associates lost of £333,696 compared with a surplus of £378,885, Bishopsgate Property and General Investments incurred a net deficit before tax of £487,574 in the year to June 30, 1978, against a surplus of £145m. previously.

There is no dividend, compared with a total of 3.5p per £1 share previously.

Net asset value at June 30 was shown at 0.7p compared with 140p per share.

1974-75 1975-76

Gross revenue £1,745,403 £2,252,287  
Int. & man. expenses £1,702,241 £1,152,541  
Share associate's loss £333,696  
Not less before tax £687,574 £1,109,746  
Less recoverable £62,544 £109,416  
Minority loss £5,400 £135,547  
From capital reserve £96,885  
Extraneous income £70,943  
Net deficiency £333,696 £487,574  
Forward £42,228 £1,004,588  
Surplus, Payable

● **comment**

As expected, profits for Birmingham Pallet Group fell sharply in the second half (38 per cent. down on the comparable period) leaving the figure 24 per cent. below the year. The 18 per cent. fall in turnover reflected both a fall in consumer demand for electrical and television control knobs produced by the group's subsidiary and a slump in capital investment affecting the pallets side. Untroubled at present by either stock level or liquidity problems, the group expects to pass 1978 looking over ahead of a possible recovery in 1977. The shares were unchanged at 55p yesterday.

In a very thin market where

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# No less profit forecast by Redman Heenan

IN all it is hoped that activity Redman Heenan International, heavy and specialised engineering group, can at least be maintained, and that profits for the year will not be less than last year's record £1,008,000, chairman Mr. Angus Murray says in an annual review.

He said the best forecast that can be made is that an optimum can be achieved, but that the company's performance will be reflected in its orders, he adds.

Pointing out that the group retains a wide range of engineering interests, some of which will be placed to take advantage of future demand, he says that companies have recently experienced an improvement in the level of inquiries received, and these have not yet in general been converted into firm orders, the chairman believes this situation represents an expression of market intention which should lead to increased activity as business confidence improves.

The timing of this is easier to predict than it has in the past.

Known pre-tax profit, increased by 61 per cent for the ended September 30, 1975, dividend payments are being made for the first time since 1961, with a final of 1p net, valued to 1.54p gross.

Results were achieved in a year when the company's industry in general and in particular, Mr. Murray

## BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering the financial statements and the dividend, and the minutes of the previous meeting.

**Monday**  
 Interim—Murray, Williams March.  
 Interim—Baker, Rose, Smith, Stevens, March.  
 Interim—Baker, Rose, Smith, Stevens, March.

## FUTURE DATES

Interim—Murray, Williams March.  
 Interim—Baker, Rose, Smith, Stevens, March.  
 Interim—Baker, Rose, Smith, Stevens, March.

## comment

After a 61 per cent increase in pre-tax profit last year, Redman Heenan is hoping to more than hold its own this year with fully expected earnings of at least 3.2p in spite of a reduced order book.

Yield on last year's resumed dividend payment is 7.7 per cent, available to the company.

The profitable Fisher group of companies and Froude test plant products could make a higher contribution while a big order book in Environmental Systems (reduced in one-fifth in progress) should lead to a significant turnaround on the back of a higher rate of completions.

Increased gross stocks and work-in-progress should lead to a significant turnaround on the back of a higher rate of completions.

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# John Williams prospects

IN HIS annual statement, the chairman of John Williams of Cardiff, Mr. H. E. Williams, reports that a professional valuation of properties in August 1975 disclosed a 12m. increase in net assets.

This is a conservative figure, he says, as the valuation was made when the value of factory and office premises was at a far lower level than in preceding years.

A successful incursion into the property field was made in the year to September 30, 1975. Part of the extensive Cardiff property was let to the Department of the Environment on a long-term basis with the rent to be reviewed at five year intervals.

This lease guarantees the company a substantial and secure income through any difficult periods that may lie ahead.

As reported on December 11 the company achieved a pre-tax profit of £559,111 for 1974-75 compared with a record £325,538 in the previous year. Turnover was £15,885m, against £14,871m in 1973-74 and the dividend is 1.7875p (1.675p) net.

Mr. Williams tells members that although the overall result did not match the peak achieved in 1973-74, "we have the highly satisfactory situation in which all three divisions have made substantial contributions to the group's profit."

The Steel Service Centres provided 65 per cent of turnover and the directors look to 1975-76 with "reasonable confidence". There is, however, cause for concern at the Ghent Steel Centre, where the group's share of the loss for 1974-75 was £47,000.

The Belgian operation is suffering from the serious downturn in Europe and particularly the situation in Belgium itself.

The directors are watching the situation closely and are discussing with the Belgian partners various plans for the operations there.

The future of the group's foundry is "bright," states the chairman, and the foundry division should show further growth in the coming year.

The architectural products division (15 per cent of turnover) achieved "a striking turnaround from a loss of £299,000 to a profit of £125,000 in the year and Mr. Williams feels that further progress will be made in the current year.

The trading margin in the past year was affected by the burden of absorbing greatly increased costs arising at the tail-end of the last of the group's fixed price contracts, explains Mr. Gleeson.

Meeting, North Chesham (Surrey), February 4 at noon.

Meeting Cardiff on January 30, at noon.

# BP-Trouw form BP Nutrition

BP and the Dutch company Trouw and Co. N.V. plan to form BP Nutrition on March 1, by merging their animal feed and agricultural acids operations in the U.K. and the Republic of Ireland.

This follows BP's acquisition last year of Cooper Nutrition Products from The Wellcome Foundation and of a majority interest in Trouw.

Nutrition's estimated £20m turnover will come from business formerly transacted by the CNP group, BP Chemicals' Agricultural Division, Trouw (D.B.) and Trouw (Ireland).

Shareholdings in the new company are expected to be split 75 per cent BP, 25 per cent Trouw.

Nutrition, with headquarters at Witnam, in Essex, will have three wholly-owned subsidiaries: Nordos, the CNP commodity trading company which retains its name in the reorganisation; B.P. Nutrition (Ireland), based in Dublin; and B.P. Nutrition (Northern Ireland), operating from Belfast.

It is intended that existing CNP, Trouw and BP brands will be maintained in the market. Mr. D. E. M. Thompson, at present managing director of CNP, is to be appointed managing director of Nutrition.

The Cooper Group has changed the name of the U.K. operation to Wellcome Electric to Cooper Tools. For some time now the U.K. company has been marketing the full range of Cooper products, which include Lufkin measuring tapes, Nicholson files, Weibler soldering equipment and Crescent and Xcelite hand tools.

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# Petrocon strongly placed for expansion

WITH AN improved balance-sheet, resulting from the April share placing, the Petrocon Group is in a strong position to take advantage of any suitable opportunity for expansion or acquisition, states chairman Mr. Peter Hodgson.

While inflation continues at its present level, he feels prospects for industrial investment "remain bleak" and the effect of this will be felt primarily by the supply companies.

For this reason, particular efforts are being made to boost export business and the chairman is confident the group can succeed in taking advantage of opportunities that exist overseas.

As the industrial climate in the U.K. may be improving, it has been decided to examine prospects for expanding the manufacturing interests, reports Mr. Hodgson.

The group's two manufacturing plants have started the current year well-order books are full and the market potential for their products is "excellent". However, whether budgeted profits can be achieved will depend on whether costs can be contained.

Overseas customers cannot be expected to accept British escalation clauses when foreign operators offer fixed prices, stresses the chairman.

Regarding operations of the service division, which are primarily directed towards the oil industry, Mr. Hodgson says he finds it difficult to predict the picture in outlook. Owners of semi-submersible drilling rigs are finding contracts hard to get—the result of severe pruning in exploration budgets—while expenditure on production drilling, particularly in the North Sea, continues to increase.

Mr. Hodgson sees a switch of emphasis in refining, gas liquefaction and petrochemical plant investment. Whereas, plants have tended to be located in areas in which the products were to be marketed, new plants are likely to be built in oil and gas producing regions such as the Middle and Far East, Africa and South America.

The effects on the supply companies is unknown, but will, to a large extent, depend on the success rate achieved by British-based engineering contractors. In this connection, the chairman says, it is essential that the Government provides some form of insurance protection against inflation. If it does not, contracts are likely to be lost to countries like France and

Spain where such protection is available. Moves in this direction were announced by the Secretary for Trade, just before Christmas.

As known, for the year to August 31, 1975, group turnover increased by 51 per cent to £5.55m, while pre-tax profits climbed 68 per cent to £1.25m. Exports were up 87 per cent to a record £2.29m.

During the year, the service division faced extremes of a steel shortage at the beginning and a glut at the end. Its turnover at £6.69m, was 31 per cent higher with pre-tax profits up 37 per cent to £918,756. Turnover of the manufacturing division rose by almost £1m, to £2.76m, while pre-tax profits jumped 207 per cent to £356,372.

The balance sheet at August 31 shows short-term deposits and cash totalling £485,902 compared with a net overdraft position of £265,395 a year earlier.

The dividend for 1974-75 is raised from 2.50p to 3.25p. Meeting, Abercorn Rooms EC, January 27 at noon.

comment

Petrocon's 1974-75 balance sheet reveals just how far the group's debt position has been improved by the proceeds of the April placing. Against total net borrowings of £500,000 in the 1973-74 accounts the group is showing a net credit of £485,902 with cash balances boosted to £485,902. Elsewhere though the picture is slightly less favourable. With oil exploration contracts now becoming increasingly scarce the supply division—the largest single contributor to profits, 48 per cent last year, looks almost certain to return lower profits this year. The Government's recent announcement that it is considering an inflation protection scheme (similar to those operating in France and Spain) for U.K. contractors, supports the group's hopes for recovery here by the year end. That leaves Petrocon leaning on the manufacturing companies and the services division for its 1975-76 growth, as unchanged profits overall are probably the safest bet. At 118p the shares are yielding 5 1/2 per cent.

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comment

# Growth for Shaw & Sons

Shaw and Sons, printers, publishers and stationers of Lower Sydenham, London, has purchased the entire shareholding of Lewis Coates and Lucas, company registration agents of London, E.C., also the remaining shares in Modern Accounts, designers and manufacturers of control and security systems.

Founded in 1730, Shaw has been examining ways in which to offer a more complete service to its customers, and the amalgamation with the 50-year-old Lewis Coates provides this—it is hoped that this first major change in recent years in the ranks of law stationery manufacturers will be of benefit both in terms of cost and service to all practices.

No major changes to Lewis Coates are envisaged. Mr. F. H. Phillips, managing director and Mr. G. E. Morris, editorial director of Shaw will join the Board of Lewis Coates.

Modern Accounts has been associated with Shaw for several years. No immediate changes to its structure are planned.

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## Notice of Meeting

Notice is hereby given that the Annual General Meeting of Members of The National Bank of Australasia Limited will be held at the registered office of the Company, 271-285 Collins Street, Melbourne, on Thursday, January 29, 1976, at 11.30 a.m. for the following purposes:

1. To receive and consider the balance sheet and statement of profit and loss and the reports of the Directors and of the Auditor for the year ended September 30, 1975.
2. To elect Directors. Sir James Forrest and Mr. Andrew Grimwade retire in accordance with the Company's Articles of Association and, being eligible, offer themselves for re-election. Also, Mr. T. B. C. Bell, who was appointed by the Directors in terms of Article 76, as an additional Director, is eligible for election and offers himself accordingly.
3. To transact any other business of which due notice has been given.

### Special Business:

To consider, and, if thought fit, pass the following ordinary resolutions:

1. That the capital of the Company be increased to \$200,000,000 by the creation of 100,000,000 new shares of \$1 each.
2. That such of the 131,019,214 unissued shares of \$1 each in the capital of the Company shall as and when the same are issued as ordinary shares and become fully paid up be converted into stock units of a nominal value of \$1 each.
3. That the remuneration to be paid to the Directors for their services be increased from the sum of \$60,000 per annum to the sum of \$80,000 per annum, to be divided amongst them as they may agree, such increased fees to be effective from 29th January, 1976.

By order of the Board

L. A. Cruickshank, Secretary  
November 27, 1975.

## The National Bank of Australasia Limited

(Incorporated in the Commonwealth of Australia)

This Advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to subscribe for or purchase any Stock.

## RIVER & MERCANTILE TRUST LIMITED

£500,000 8½ per cent Debenture Stock 1989/94

The above-mentioned Stock has been issued in exchange for the 8½ per cent Debenture Stock, 1989/94 of Andermott Investment Trust Limited.

The Council of The Stock Exchange has admitted to the Official List the above-mentioned Debenture Stock.

Full particulars are available in the Extra and 'Moodies' Statistical Services. Copies may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including 20th January 1976, from—

Cazenove & Co.,  
12, Tokenhouse Yard,  
London, EC2R 7AN.

### PUBLIC NOTICES

**BLACKPOOL BOROUGH COUNCIL BILLS**  
5.5m. issued 1 January 1976 maturing 2.5.78 at 10% p.a. 10.4.75. Total applications £2.5m. No bills outstanding.

**CITY OF PORTSMOUTH**  
£1,100,000 bills maturing on 2nd April 1976 were offered and issued on 2nd January 1976 at an average rate of 10.5% p.a. Total applications for this issue amounted to £1,500,000 and these are the only bills in issue.

**CITY OF STOKES-ON-TRENT**  
£550,000 bills maturing on 1st April 1976 were offered and issued on 2nd January 1976 at an average rate of 10.5% p.a. Total applications for this issue amounted to £650,000 and these are the only bills in issue.

### GOURMET

**GALLIAPOLI RESTAURANT**, off Old Road, St. Leonards, Devon. Open every day for lunch, dinner and dancing until 3 a.m. Cabaret twice a week at 10.30 p.m. and 1.30 a.m. Mon. to Sat. Tel. 556 1922.

## BIDS AND DEALS

# Grampian secures major North Sea stake

Grampian Holdings has acquired the six companies comprising the North Sea Gas Services and Utilities Group—NSG Group—for an initial consideration of £600,000 in cash.

The contract provides for two further payments on January 2, 1976 and July 30, 1976. Total payable will relate to profits for the three years to March 31, 1977 on the basis of a post-tax price-earnings ratio of 5.75 and will not exceed £1.25m., inclusive of the initial payment of £600,000.

NSG is a leading specialist supplier of engineering equipment and consumables to the North Sea oil industry. Its product range serves all sectors including exploration, pipeline laying, platform fabrication, diving and off-shore and on-shore production and processing facilities.

At the date of the last audited accounts, combined net assets were £170,000 and profits before tax £235,600.

The transaction will secure for Grampian an established major foothold in North Sea activity. Chairman of NSG, Mr. Joseph King, and managing director, Mr. Harry Burton, will continue on the Board and will carry forward day-to-day group management. They will be joined by Mr. Plev Ellis, managing director of Grampian Oil Services, and by Mr. Donald Grant.

Mr. Lewis Robertson, chief executive and deputy chairman of Grampian, said: "We have carried out an extensive and careful search of the NSG Group exactly fulfilling our intention to expand into the high level offshore North Sea activity and development." NSG has depots in Aberdeen, Hull, of Ord, Lelish, Peterhead, Milford Haven, Middlesbrough and Great Yarmouth.

## Emu Wine bid talks

The directors of Emu Wine say they have been informed by Bell Bros. of Western Australia, that B.B. has increased its holdings in Emu to 32.49 per cent of the issued capital.

B.B. is aware of its obligations to make an offer for the balance of the capital and discussions have commenced. B.B. is being advised by Hill Samuel and Co. and Emu by S. G. Warburg and Co.

## Marshall's Universal acquisition

MARSHALL'S UNIVERSAL, distributor of motor-cars, motor cycles, and other motor vehicles, has bought M and F Components, a motor accessory distributor, for £375,000. The purchase price is to be adjusted by the amount of post-tax profit of M and F for the eight months to December 31, 1975, differs from a two-thirds portion of profits for the year ended April 30, 1975. Pre-tax profit for the past financial year in a special dividend of £100,000 was £115,518; in the 12 months

to April 30, 1974, profit amounted to £105,375 and in 1973-74 the corresponding figure was £92,438. M and F, which uses the trade names of Mafo and Mafofit, had net tangible assets over £400,000 at December 31, 1975. This includes leasehold land which had a value of £82,000 on October 28, 1975, when the property was professionally revalued.

The Mafo range includes thermostats, rotors and radiator caps, as well as contact breakers, trailer connections and aerials. Under the Mafofit trademark, M and F supplies washers, gaskets and screws.

## Approach to Coated Metals

Coated Metals (Holdings), which makes aluminium steel coil, sheet and strip, has received a bid worth £375,000 being made for the company. The possible bidder is C. Walker, a major private steel stockholding company which operates out of Blackburn.

No firm bid has been made, though Walker issued a statement last night saying that the offer price would be 85p per share. Coated Metals share price, which was moving strongly in the latter stages of last week, closed 10p higher at 85p; at the beginning of December it was 57p.

Companies controlled by Mr. J. Walker, joint chairman of Walker, already hold 16½ per cent of the Coated Metals capital, a stake that has apparently been built up over a period of months with the knowledge of Coated Metals.

## Chubb deal completed

Following the recent acquisition by Chubb and Son of the minority shareholding held by the Mosler Electric Company of New York, in Chubb-Mosler and Taylor Holdings, the remaining minority interest has now been acquired from T. M. West Manufacturing, of Toronto.

The consideration in cash amounted to \$1,461,964 and was raised through a facility provided by the County Bank.

## Halma buys Service Elec. from Hestair

The Halma Group is expanding its interest in air movement and in safety equipment by the acquisition of Service Electric Company, of Stanmore, Middlesex, for £130,000 cash payable on completion on or prior to January 23, 1976. Service is paying £115,518; in the 12 months

to April 30, 1974, profit amounted to £105,375 and in 1973-74 the corresponding figure was £92,438. M and F, which uses the trade names of Mafo and Mafofit, had net tangible assets over £400,000 at December 31, 1975. This includes leasehold land which had a value of £82,000 on October 28, 1975, when the property was professionally revalued.

The Mafo range includes thermostats, rotors and radiator caps, as well as contact breakers, trailer connections and aerials. Under the Mafofit trademark, M and F supplies washers, gaskets and screws.

## Woodhouse and Rixson in Belgium

Woodhouse and Rixson, Sheffield-based steel forgings and trawler, flange and spring manufacturers, has bought a Belgian pipe and flange manufacturing company, La Sirena Industrielle, for B.F. 14m. (£175,000).

The acquisition, which is the company's first departure into overseas take-overs, is expected to involve in a total investment of B.F. 30m. (£370,000). A new Belgian subsidiary has been formed to operate the new company.

The purchase agreement for La Sirena, which ceased trading in the summer, includes 3.8 acres of land, plus forge, machines and storage sheds covering 36,000 square feet. These interests, while not expected to yield a return immediately, are expected to be generating profits in 1977, it is stated.

## CITE BUYS WILTON TAYLOR BUSINESS

Under an agreement just reached between Chemical and Thermal Engineering (part of the Hunt and Moscrop group) and Wilton Taylor, CITE has acquired all of the business previously carried on by Chemical Engineering Wiltons in the design and construction of tar distillation and other coal chemical plants.

### TCK—LESBROOK

TCK Group states that, in confirming its purchase of 39.9 per cent of Lesbroom, it is confident that arrangements can be quickly made to ensure the long-term development of that company. On January 23, 1976, it is intended to make a further payment to those shareholders concerned of 1.9p per share, making 2p in all.

### ASSOCIATES DEALS

R. Layton and Co., on January 2, sold 30,000 Central and Shearwood Trust at 25p and 20,000 at 27p on behalf of an unnamed group.

R. Layton between December 16 and December 23, 1975 purchased 300,000 Alexander Bowden at between 132p and 134p on behalf of an associate of Bowden.

## MINING NEWS

# Tough times for the copper producers

BY KENNETH MARSTON, MINING EDITOR

WHILE opinions remain divided as to how soon this year's hoped-for recovery in the economies of the more energetic industrial nations will be reflected in higher metal prices, the world's copper mines continue to face an uphill struggle against high costs and low returns.

Many mines are losing money at the current price of 558p per tonne and Australia's Peko-Walsh announces that it is to close down a mill at the copper-producing Mount Morgan in Queensland as a result of falling ore grades coupled with low copper prices.

Peko's managing director, Mr. G. B. Leen, says that Mount Morgan has been operating at a loss which now amounts to \$1.5m. (£194m.). But the mill closure down with its accompanying reduction in the workforce should lead to a break-even situation.

Going from the new world to the old world, low copper prices are also cited as the reason for the proposed close-down of the Israeli Government-owned Timna copper mines in the Negev desert which are reputed to have been working for 2,000 years since the days of King Solomon. As a protest at the closure the Red Sea port of Eilat is reported to have cut itself off from land, sea and air communications.

Meanwhile, London Metal Exchange warehouse stocks of copper are reported to have risen to a record high of 508,750 tonnes. This puts non-Communist world stocks in the region of some 2m. tonnes, or so, compared with an estimated annual consumption rate of 8 to 9m. tonnes which is still below the current rate of production. The situation is further commented upon by our Commodities Editor on page 18.

### ROUND-UP

A fire which broke out on the upper levels near No. 3 ventila-

tion shaft on December 31 at the Consolidated Gold Fields group's Ventersburg Gold mine was extinguished on January 3 with a minimal loss of production, the company stated.

According to a Papua New Guinea Government spokesman, talks with Australia's Broken Hill Proprietary will continue next week on the possibility of the latter company developing the Tadi copper prospect. The talks are reported to be at a delicate stage with some legal matters still to be resolved. It is hoped that a decision will be forthcoming before January 10 when a two-year Government drilling and evaluation programme is due to start.

In order to create a body fully representative of both sides of the uranium industry, the council of the Uranium Institute has agreed to recommend that in addition to those engaged in uranium production, ordinary membership of the institute should be open to industrial concerns and organisations engaged in the use of uranium and process- ing areas of the nuclear fuel cycle. A resolution to adopt such new articles of association will be proposed at a meeting on January 30.

The most serious difficulty faced by the project has been the drawing up of mutual acceptable working arrangements between various partners. R. Dore was originally going to undertake the project with U.S. Steel alone. However, U.S. Steel seemed unwilling to assume earlier undertaking to bring the output.

The contract is being renegotiated with a reduction in U.S. Steel's hold, from 49 per cent, to 39 per cent, and the entry of three new partners: British Steel Corporation (15 per cent), Spanish steelmaker Altos Hornos de Vizcaya (5 per cent), and consortium of five Japanese companies (10 per cent).

The new arrangements have not yet been fully worked out for U.S. Steel is anxious for four foreign partners to form a holding company in which U.S. Steel would have a controlling interest. The three other partners, however, pointing out that they will be taking between the 25-35m. tonnes of ore, which is itself to be mined, are not showing any enthusiasm for this arrangement.

## Brazil to spend \$6bn. on mining

BRAZIL'S STATE-owned mining company, Companhia Vale do Rio Doce, is to invest at least \$6bn. (£2,960m.) in six projects in the Amazon region over the next eight years, reports our South American correspondent. This is about two-fifths of the company's total planned investments and indicates

## NEW LIFE BUSINESS

# Phoenix growth continues

GROWTH CONTINUED for the Phoenix Assurance Company in 1975 with new sums assured rising from £55m. to £92m.

In the U.K. new sums assured amounted to £740m. against £690m. of which £260m. (£160m.) was individual policy business.

NEW SUMS ASSURED per annum totalled £10.1m. (£11.7m.); new annual premiums £10.0m. (£9.4m.); and new single premiums £1.8m. (£2.5m.). New annuities per annum in the U.K. amounted to £9.4m. (£11.0m.) and new annual premiums to £8.8m. (£8.5m.).

CANADA LIFE GROUP—New life sums assured in 1975 totalled £1.1m. (£1.1m.). Net new life sums assured £1.1m. (£1.1m.) and new annuities per annum £1.1m. (£1.1m.).

ASSOCIATES DEALS  
R. Layton and Co., on January 2, sold 30,000 Central and Shearwood Trust at 25p and 20,000 at 27p on behalf of an unnamed group.

R. Layton between December 16 and December 23, 1975 purchased 300,000 Alexander Bowden at between 132p and 134p on behalf of an associate of Bowden.

£28.2m. (£28.2m.)—get deferred annuity per annum of £11.1m. (£11.1m.) with equivalent capital values of £11.1m. (£11.1m.), and net immediate annuity per annum of £10.0m. (£10.0m.). The figures include new business for the whole of 1975. Business in respect of the managed pension fund business.

PRESENT PROVIDENT LIFE OFFICE—New sums assured per annum £2.5m. (£2.5m.); new permanent health insurance sums assured per annum £17.7m. (£17.7m.); new annual premiums £12.5m. (£12.5m.); and new single premiums £4.5m. (£4.5m.).

NATIONAL EMPLOYERS LIFE GROUP—New annual premium income exceeded £2.5m. (£2.5m.). New life sums assured exceeded £2.5m. (£2.5m.). Figures are net of reinsurance.

NATIONAL MUTUAL LIFE ASSOCIATION OF AUSTRALASIA—In the year ended September 30, 1975, new sums assured of new assurances totalling over £1.5m. New annual premiums were over £1.5m. (£1.5m.). New life sums assured exceeded £1.5m. (£1.5m.). Figures are net of reinsurance.

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PREVIDENT MUTUAL LIFE ASSURANCE ASSOCIATION—Estimated new annual premium income £17.7m. (£17.7m.)—new permanent health insurance sums assured per annum £17.7m. (£17.7m.).

SCOTCH LIFE ASSURANCE—New annual premium income £11.1m. (£11.1m.). New sums assured £11.1m. (£11.1m.).

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# MASS TRANSIT RAILWAY CORPORATION HONG KONG

US\$400,000,000  
Seven Year Loan Facility  
Guaranteed by  
THE HONG KONG GOVERNMENT

Arranged by  
Manufacturers Hanover Limited  
Chemical Bank Standard Chartered Bank Limited Orion Pacific Limited

Bank of America NT & SA The Bank of Tokyo, Ltd. Banque Nationale de Paris  
Commerzbank AG Compagnie Financière de la Deutsche Bank AG  
Dresdner (South East Asia) Ltd.—Dresdner Bank Group The Long-Term Credit Bank of Japan, Limited  
Toronto Dominion Bank Westdeutsche Landesbank Girozentrale

Provided by  
Bank of America NT & SA The Bank of Tokyo, Ltd. Banque Nationale de Paris  
Chemical Bank Commerzbank AG London branch Compagnie Financière de la Deutsche Bank AG  
Dresdner (South East Asia) Ltd.—Dresdner Bank Group The Long-Term Credit Bank of Japan, Limited  
Manufacturers Hanover Trust Company Orion Pacific Limited Standard Chartered Bank Limited  
Toronto Dominion Bank WestLB International S.A.

Canadian Imperial Bank of Commerce The Commercial Bank of Australia Limited European Asian Bank  
Lloyds Bank International Limited United California Bank

Australian European Finance Corporation NV Bank of British Columbia Bank of Scotland  
The Bank of Yokohama, Ltd. Banque Canadienne Nationale Baring Saava Multinational Limited  
The Chase Manhattan Bank, N.A. Commonwealth Trading Bank of Australia Credit Suisse Finance Limited  
The Dai-ichi Kangyo Bank, Limited The Daiwa Bank, Limited Deutsche Genossenschaftsbank—Central Bank of the German Corporation  
The Fidelity Bank, First National Bank of Oregon The Fuji Bank, Limited Girard Trust Bank  
The Hokkaido Takushoku Bank, Limited International Commercial Bank Limited The Kyowa Bank, Limited  
London Multinational Bank Limited Manufacturers Hanover Asia Limited Midland & International Banks Limited  
The Mitsubishi Bank, Limited The Mitsui Bank, Limited National Bank of Detroit  
The Nippon Fudosen Bank, Limited The Northern Trust Company Oversea-Chinese Banking Corporation Limited  
Rainier National Bank The Royal Bank of Canada Group The Royal Bank of Scotland Limited  
The Saitama Bank, Ltd. The Sanwa Bank, Limited Scandinavian Far East Limited Security Pacific National Bank  
The Sumitomo Bank, Limited The Taiyō Kobe Bank, Ltd. The Tokai Bank, Limited

Financial Advisers to the Corporation  
Kleinwort, Benson Limited Wardley Limited

November, 1975

### APPOINTMENTS

# Lord Aberdare heads Albany Life

Lord Aberdare has been elected chairman of ALBANY LIFE ASSURANCE, a subsidiary of American General. Lord Aberdare is Deputy Leader of the Opposition in the House of Lords and was previously Minister of State at the Department of Health and Social Security and Minister without Portfolio in the last Conservative Government.

Mr. F. P. Tickner has been appointed marketing director of PARK STAR ENGINEERING.

Mr. Arthur McArdle has been chairman of the committee of management of the ROYAL LIVER FRIENDLY ASSURANCE SOCIETY in place of Mr. Stanley A. Webb, who has relinquished that position and will be retiring in May. Mr. Donald P. Duffy has been made deputy chairman.

Mr. Derek John has joined the Bristol Engine Division of ROLLS-ROYCE (1971) as marketing director.

Mr. W. E. Thomas, Mr. R. M. Carlsen and Mr. G. Shalet (secretary) have joined the Board of CANNON RUBBER.

Mr. M. G. C. Facey has been appointed to the Board of EVERBRIGHT FASTENERS, a subsidiary of Amalgamated Industrial's.

Mr. A. C. van der Linden has been appointed financial director of JORDA D. (U.K.), the holding company for Hutchison International's U.K. interests.

Sir John Muir has retired as chairman and from the Board of the JAMES FINLAY CORPORATION. Mr. A. P. Given has resigned from the Board. Sir Colin Campbell and Mr. C. E. Campbell respectively chairman and deputy chairman of the parent company, become chairman and deputy chairman of the corporation and Mr. J. D. B. Wood and Mr. A. Stone have joined the Board. Mr. J. R. Finnie of the corporate finance division and Mr. C. D. Eustard of the banking division have been appointed general managers of the corporation.

Mr. R. G. Proett has been appointed divisional director of manufacturers sales for GOOD YEAR-GREAT BRITAIN.

Mr. H. V. McConnell has been appointed commercial director of Ductile Hot Mill and Ductile Cold Mill. Mr. R. Pye has become

sales director and Mr. H. G. Baker, works director of the Dudley Port Rolling Mills, Mr. W. Shorrocks, works director of Lord Aberdare Tubes. The parent concern is DUCTILE STEELS.

Mr. Colla Roe has been appointed managing director of WELLMAN SELAS.

Mr. L. J. Tolley has been appointed regional director of the North-West Regional Board of LLOYDS BANK. Mr. Tolley is chairman of Renold.

Mr. M. E. Cragg and Mr. A. M. Pritchard have been appointed directors of ARBOTHNOT INSURANCE SERVICES.

Mr. A. G. Burrows has been appointed managing director of BARDEX (PLASTICS) on the retirement of Mr. R. Long-Leather, who continues as a director of the parent company Thurgar Bardez, and Mr. Burrows has also been appointed to that Board. Mrs. H. L. Thurgar has retired as a director of Thurgar Bardez but continues as a director of Thurgar Bolle.

Mr. Raymond Brooks, Mr. Neil Burridge, Mr. Stanley Cornwell, Mr. Christopher Dry, Mr. Sydney Moss and Mr. John Rogers have been appointed directors of WILLIS FABER AND DUMAS. Mr. Alastair Leslie has become a director of Willis Faber and Dumas (Agencies).

Mr. D. Riley has been appointed joint managing director of GEORGE M. WHILEY. Mr. R. A. Mares has become sales director and Mr. M. L. Hellenberg, production director.

Mr. John F. Preston has retired as a director of the PROVIDENT MUTUAL LIFE ASSURANCE ASSOCIATION.

Mr. Norman Etkot has joined the Board of PACIFIC MARINE (U.K.). Mr. Martyn Hill has become manager of the dry cargo department.

Mr. M. J. Rogerson has joined the partnership of SHEPPARDS AND CHASE, stockbrokers.

Mr. Gunnar England has been appointed chairman of the SWEDISH WALBOARD MANUFACTURERS ASSOCIATION and of the FEDERATION OF NORDIC FIBREBOARD INDUSTRIES. Mr. England is managing director of Statens

Royal Sales, the U.K. subsidiary of ASSI.

Mr. P. Marriage and Mr. E. Bilton have retired from SLAUGHTER AND MAY. Mr. H. M. Nowlan, Mr. G. D. Child and Mr. C. F. Fitzgerald, who have been associated with the firm for some years, have been taken into partnership.

Mr. Charles J. Baker has been appointed group managing director of DUCTILE STEELS. Mr. R. Sidaway remains chairman and chief executive with Mr. L. Fardoe as deputy chairman.

Following the retirement of Mr. B. T. Jones, Mr. W. G. Cooper has been appointed chairman of HUGH PAUL HOLDINGS. Mr. B. Harrison has become deputy chairman and Mr. J. S. Meaton, a joint managing director, Mr. C. W. Harpley, Mr. B. F. Williams and Mr. M. S. Jones have been made directors. Mr. J. W. Phillips is now a director of Hugh Paul (Agencies).

Mr. Godfrey L. Marcan, secretary of ROYAL SOVEREIGN GROUP, has joined the Board.

Mr. Rainer C. Kahrmann and Mr. Roger W. Parsons have been appointed assistant directors of EUROPEAN BANKING COMPANY, a member of the EBIC Group. Mr. Neil R. Balfour has become manager.

Mr. E. C. E. Wells has been appointed chairman, Mr. P. C. Methley, managing director, and Mr. R. D. Brouse, Mr. A. F. special subjects.

Hampson, Mr. M. M. Murphy, Mr. J. M. Roberts and Mr. T. H. Whit directors of STEWART WRIGHTSON (INTERNATIONAL).

Mr. E. F. Hedges has been made a director of Stewar Wrightson (Aviation) and Mr. G. Boden a director of Stewar Wrightson (U.K.).

Mr. J. M. Griffiths has been appointed a director of MEACOCKSON & DEVITT (REINSURANCE BROKERS).

Mr. J. A. Roberts, managing director and chief executive of Burmah Industrial Chemicals, has joined the Board of CHIFLAP as a nominee director of Atlas Products and Services.

Mr. K. E. Holmes, finance director of the RENWICK GROUP, has succeeded Mr. R. S. Petty as managing director. Mr. Petty continues as a director.

Mr. Henry von Ferstel has relinquished the post of chief executive of EUROPEAN HOTEL CORPORATION (Penta Hotels) by mutual agreement.

Mr. T. J. M. Simpson has been appointed managing director of MIDDLETON PLASTICS. He succeeds Mr. B. A. Lord, who—following a protracted illness—has taken up the position of product development manager. The company is a member of the Cadbury Schweppes group.

Mr. Gerry Brooke Taylor, director of social development, TELFORD DEVELOPMENT CORPORATION, has retired, but has been retained as a consultant on

## PATINO N.V.

"The Board of Directors of Patiño, N.V. is pleased to announce the appointment of Mr. J. Ortiz-Patiño as Deputy Chairman of the Company. He was elected a Director of Patiño, N.V. on 15th January, 1975. Mr. Ortiz-Patiño, age 45, is the grandson of Simon I. Patiño and nephew of Antenor Patiño R., Chairman of the Board. He was a Director of the predecessor company, The Patiño Mining Corporation between 1965-1970 and is presently Deputy Chairman of the Company's subsidiary, Amalgamated Metal Corporation Limited."



# Sabena arguments stir the political pot

## Boom in 1975 for Eurobonds

Also of special note in the last half of 1975 was the sudden surge of Canadian dollar issues which, according to the bank's calculations, reached a total equivalent \$560m. Kuwaiti dinar issues also increased to an equivalent \$123m. as Kuwaiti financial houses and other Arab financiers became more closely involved in the investment activities both as investors and underwriters.

The majority of issues remained in U.S. dollars, totalling some \$33m. and Deutsche Mark issues came second with a total equivalent for the year of more than \$170m. At the other end

## Sony announces establishment of dual leadership system

dent of the Bank of Tokyo and Mr. Goro Koyama, Chairman of Mitsui Bank.

Sony's management changes announced at the start of the year which marks the company's 25th anniversary, are being part of an organisational change which will lead to still greater internationalism. Sony now sells more than half of its products abroad and in the past few years has steadily increased its overseas manufacturing. The Sony factory in Wales, the acquisition of the Vega group in West Germany and the building of a tape factory in the U.S. have been parts of the process. Sony has also used its own native business talent, particularly in western countries, for the management of its overseas operations. It plans to retain this trend in the future, and Japan but to shift the emphasis of manufacturing progressively away from Japan to the outside world.

## Moderate growth at C. G. Smith

Earnings per share improved from 18.9c to 20.9c for the period but the dividend was pegged at 6c. However, the Board expects that results for the full year will exceed those for the previous year and so some increase on the old 12c final is possible. In the meantime, the shares at 230p yield a historic 7.8 per cent. and the company is capitalised at nearly R75m.

## MF sticking to its forecast

case in 1974 and 1975. Investment projections for 1976 were put at Fls.56m. and at Fls.57m. for the current year, while estimated depreciation showed total Fls.37m. and Fls.42.5m., respectively.

The increase in capital needed to finance selling sales as well as the high level of investment in VMF would have to draw on its cash and loan facilities in the next few years. For that reason VMF-Stork had selected this particular form of loan. The loan is treated as equity and also has the flexibility in nature to re-use long-term loans. A convertible element had been selected because part of the scheduled investments will only contribute to profits after some time.

The Stork asked for it expected debt to amount to about 45 per cent of total equity at the end of 1975.

## Eurofima to raise Fls. 75m.

The announcement added that Eurofima is engaged in financing railroad rolling stock, principally for its shareholders, pursuant to a long-term agreement with the U. S. Government. Under which Eurofima retains title to the equipment. The 16 European Governments, whose national railways are the sole shareholders of the company, are either directly liable for, or guarantee the obligations of, their respective national governments.

## Sales growth at Carrefour

**THE FRENCH** store group Carrefour to-day reported a rise of almost 17 per cent. in sales to Frs.5.7bn. (£630m.) last year from Frs.4.9bn. in 1974. In December turnover climbed by almost 15 per cent. to Frs.620m.

## Esso Pakistan talks

THE GOVERNMENT of Pakistan and Esso Eastern Inc. are negotiating a new agreement under which Pakistan will pay all the assets and liabilities of Esso's marketing operations in Pakistan. Although the buying price is not yet known, Esso's offer to the government was this week rejected. However, this offer was not accepted by the government and the company was asked to revise its offer. The terms and conditions are now believed to have been finalised. The announcement is expected soon.

Esso Eastern Inc., according to usually reliable sources, has further agreed to relieve the government by developing more gas money in developing areas as well as the Mari gas field discovered by Esso instead of remitting the capital to its head office in Houston. Esso had very cleverly tied up the sale of its marketing and refining interests in the Mari gas field with the Mari gas field, knowing that the government cannot afford delays in the development of the gas field on which it proposes to set up two large fertiliser plants.

Although the Esso management has claimed that the sale

## Heineken owns over 95% of Albra

**HEINEKEN** International now owns over 95 per cent. of the French brewery Ste Alsacienne de Brasserie (Albra) as a result of a bid for the outstanding shares of the firm in which it already held 71.34 per cent., the

Albra has 8 per cent. of the French beer market and is the third largest in size among French brewers.  
 Reuter

6 January, 1978.

[illegible]


These securities having been sold, this announcement appears as a matter of record only.

8 January, 1978.

U.S.\$25,000,000

CREDIT COMMERCIAL DE FRANCE

Floating Rate Notes Du8 1981



Credit Suisse White Weld  
Limited

Kredietbank S.A. Luxembourgeoise

Bankers Trust International  
Limited

Banca Ambrosiana  
Berliner Handels- und Frankfurter Bank  
Crédit Commercial de France  
Kredietbank N.V.

Nederlandsche Middeleeuwsebank N.V.  
Privatbanken A/S  
Williams, Glyn & Co.

Banco Español de Crédito  
Canadian Imperial Bank of Commerce  
Continental Illinois  
Smith, Barney & Co.

Swiss Bank Corporation (Overseas)  
Westdeutsche Landesbank Girozentrale

Alfidi Bank of Kuwait K.S.C.  
Algemeene Bank Nederland N.V.  
A. E. Ames & Co.  
Andelsbanken A/S-Danemark  
Julius Baer International

Banca Commerciale Italiana  
Bank of America International  
Banque du Banquier S.A.  
Banque Européenne de Tokyo

Banque Française du Commerce Extérieur  
Banque Française de Dépôts et de Titres  
Banque Générale du Luxembourg S.A.

Banque Internationale à Luxembourg S.A.  
Banque Nationale de Paris  
Banque Privée S.A. Luxembourg  
Banque de l'Union Européenne

Banque Worms  
Bering Brothers & Co.  
Citicorp International Bank  
Clariden Bank  
Compagnie Financière Immobilière S.p.A.

Compagnie de Banque et d'Investissements (Underwriters) S.A.  
Crédit Lyonnais  
Crédit du Nord et Union Parisienne

Greditstadt-Bankverein  
Dillon, Read Overseas Corporation  
Dresdner Bank  
Effektbank-Warburg  
European Banking Company

First International Bankers  
Robert Fleming & Co.  
Gefpa International  
Antony Gibbs Holdings Ltd.

Handelsbank in Zürich (Overseas)  
Kassische Landesbank-Girozentrale-  
Kidder, Peabody International  
Kleinwort, Benson

Leont Brothers & Co.  
Lloyds Bank International  
London Multinational Bank (Underwriters)  
Manufacturers Hanover

Merck, Finck & Co.  
Mercantile Bank S.A.  
Samuel Montagu & Co.  
Merrill Lynch, Pierce, Fenner & Smith  
Morgan Grenfell & Co.

The National Bank of Kuwait S.A.K.  
National Commercial Bank of Jordan  
Pierson, Hefring & Pierson N.V.

Post- och Kreditbanken, FKBanken  
N. M. Rothschild & Sons  
Rothschild Bank A.G.  
J. Henry Schroder Wagg & Co.

Skandinaviska Enskilda Banken  
Société de Financement International de la Compagnie de Suaz-SOFIS S.A.  
Société Générale

Société Générale de Banque S.A.  
Société Ségnaise de Banque  
Svecoita Handelsbanken  
Trade Development Bank-Nassau

Veritas and Westbank  
S. G. Warburg & Co. Ltd.  
White, Weld & Co.  
Wood Gundy











## Equity leaders fade after fresh early Share index down 3.2 at 381.6—Gilts mixed

15.58	13.58	15.83	16.03
9.41	9.41	9.26	9.15
0.003	4.952	2.952	3.774
10.92	57.75	28.92	17.56

Unit/Item	Jan. 3	Jan. 4
Daily—		
Gift-Edgell	189.5	189.5
Industrial	227.5	227.5
Speculative	80.0	80.0
Total	497.0	497.0
—Day After—		
Gift-Edgell	168.5	168.5
Industrial	190.5	190.5
Speculative	41.4	41.4
Total	399.4	399.4

Among the heavyweights, **Placer** ranged to **\$19.50** in **Bullion** (**\$121**); **President Brand** (**\$174**), with **F** **State Geduld** and **President So** lower at **\$21**; and **\$121** respectively.

London-based Financials found in line with U.K. materials, with Gold Fields 8 1/2 at 21 1/2p. De Beers rose 4 to 3 1/2 in front of this month's

These indices are the joint compilation of the Financial Times, The Institute of Actuaries and the Faculty of Actuaries

chairman's statement. A firm...  
...improved to 38p...  
...improved 3 more...  
...added 8...  
...at 116p, but Steel...  
...at 117p and Lindsay...  
...and Williams 24 to 20p. Trafalgar...  
...were quoted ex "rights" at...  
...up a penny, with the new...  
...at 24p...  
...Motors...  
...Distributors...  
...provided few movements of any...  
...48p.

With the aid of Press comment...  
...improved...  
...higher on...  
...at 36p...  
...results, expected January 22. Elsewhere...  
...Overseas Traders, L...  
...after recent strength on...  
...share deal and Press...  
...comment...  
...S. Pearson were popular in...  
...with Jekal 3 to the good at 118p.

**Golds lower**  
South African Gold shares...  
...opened steady enough in line with...  
...the morning, but price falling...  
...But a setback in the price during...  
...the afternoon engendered nerv...  
...ousness in front of this week's...  
...International Monetary Fund Fin...  
...ance Ministers' meeting concern...  
...ing the sale of 35m. ounces of...  
...Under...  
...despite the official...  
...announcement that no...  
...devaluation of the Australian...  
...lar is envisaged. Pence...  
...rose 20 to 22 1/2p, while an...  
...demand left White Creek 8 1/2...  
...at 50p. The...  
...455p following news of the...  
...in the company's corp...  
...activities.

**ACTIVE STOCKS**

Stock	Denomina- tion	No. of shares	Change on day	1975/6 High	1975/6 Low
Anglo Star 'New'	£1	14	537	212	139
Bank of Ireland	£1	13	285	338	118
Bank of Scotland	£1	13	285	338	118
Bank of Wales	£1	13	285	338	118
Bank of Cyprus	£1	13	285	338	118
Bank of N.S.W.	£1	13	285	338	118
Bank of Rhodes S.A.	£1	13	285	338	118
Bank of Suez	£1	13	285	338	118
Bank of Transvaal	£1	13	285	338	118
Bank of Victoria	£1	13	285	338	118
Bank of Western Australia	£1	13	285	338	118
Bank of New Zealand	£1	13	285	338	118
Bank of South Africa	£1	13	285	338	118
Bank of Mauritius	£1	13	285	338	118
Bank of Malaya	£1	13	285	338	118
Bank of Ceylon	£1	13	285	338	118
Bank of Hong Kong	£1	13	285	338	118
Bank of India	£1	13	285	338	118
Bank of China	£1	13	285	338	118
Bank of Japan	£1	13	285	338	118
Bank of Korea	£1	13	285	338	118
Bank of Taiwan	£1	13	285	338	118
Bank of Thailand	£1	13	285	338	118
Bank of Philippines	£1	13	285	338	118
Bank of Indonesia	£1	13	285	338	118
Bank of Malaysia	£1	13	285	338	118
Bank of Brunei	£1	13	285	338	118
Bank of Singapore	£1	13	285	338	118
Bank of Cambodia	£1	13	285	338	118
Bank of Laos	£1	13	285	338	118
Bank of Vietnam	£1	13	285	338	118
Bank of Myanmar	£1	13	285	338	118
Bank of Bhutan	£1	13	285	338	118
Bank of Nepal	£1	13	285	338	118
Bank of Sri Lanka	£1	13	285	338	118
Bank of Maldives	£1	13	285	338	118
Bank of Mauritania	£1	13	285	338	118
Bank of Mali	£1	13	285	338	118
Bank of Niger	£1	13	285	338	118
Bank of Chad	£1	13	285	338	118
Bank of Senegal	£1	13	285	338	118
Bank of Gambia	£1	13	285	338	118
Bank of Guinea	£1	13	285	338	118
Bank of Sierra Leone	£1	13	285	338	118
Bank of Liberia	£1	13	285	338	118
Bank of Ivory Coast	£1	13	285	338	118
Bank of Upper Volta	£1	13	285	338	118
Bank of Benin	£1	13	285	338	118

**NEW "HIGHS" AND "LOWS" FOR 1975/6**

"The following are more individually...  
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## FT SHARE INFORMATION SERVICE

## BRITISH FUNDS

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